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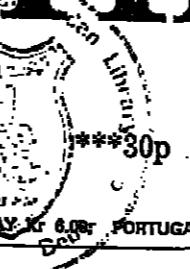
FINANCIAL TIMES

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NEWS SUMMARY

Hijackers surrender at Stansted airport after weekend siege

Four hijackers of a Tanzanian airliner surrendered at Stansted airport and released all their hostages last night.

They had been demanding the resignation of Tanzanian President Nyerere, but agreed to end their siege when Oscar Kambara, an exiled opponent of Nyerere living in London, spoke to them by radio yesterday.

The Air Tanzania Boeing 737 was hijacked on Friday during a Tanzanian internal flight. It landed in Nairobi, Jeddah and Athens before arriving at Stan-

GENERAL

Jaruzelski to relax Polish curbs

Polish authorities eased some martial law restrictions as leader General Jaruzelski prepared to leave with a delegation for a visit to the USSR. Back Page: West Germans stand by pipeline deal, Page 2

Japan seeks trade talks with U.S.

JAPAN is to seek ministerial talks with the U.S. on bilateral trade and other economic problems. It hopes the talks can precede the Paris economic summit meeting this summer. Back Page

'Ban rates' call

Abolishing rates and putting up income tax instead could cut 3 per cent off the retail price index, a Lloyds Bank adviser argues. Page 4

'Self-defence'

Defence Secretary John Nott said Britain needed the Trident deterrent in case Nato collapsed.

Liberal bid

The Liberals are likely to carry the Alliance colours in the Peterborough by-election caused by the death of the weekend of Conservative Sir Ronald Bell.

Sutcliffe objects

Peter Sutcliffe is to oppose the amount of damages sought by the mother of his youngest murder victim. His wife, this week, seeks legal separation.

Prison death trial

Three prison officers stand trial today at Leicester Crown Court accused of murdering inmate Barry Prosser.

Cricket 'jeopardy'

Five of the England cricket team returned from the India tour, including Geoff Boycott, are among 12 who have gone to play in South Africa, jeopardising their Test careers.

CB link with God

Cornish vicar Raymond Wallace is using CB radio to keep in touch with the household and to raise money.

False alarm

"Frantic" residents on Canvey Island poured out onto the streets when a siren at a methane gas plant went off accidentally.

Harmony restored

Sadler's Wells Royal Ballet resumes performances after a five-week "musicians" strike. Page 6

Loco parentis

London pigeon foster-parents are helping save the un-natural rare pink Mauritanian variety from extinction.

Briefly . . .

Common cold did not cause more problems than usual this winter despite record low temperatures.

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Surveys on economy highlight budget dilemma for Howe

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE LATEST reports on the British economy, out today, show the dilemma facing Sir Geoffrey Howe, the Chancellor, for his Budget on March 9.

Evidence from the Confederation of British Industry and the leading independent forecasters suggest that recovery from the slump will be sluggish unless the Chancellor gives some help to companies.

His officials, however, advise that the fall in oil prices is likely to dent government revenues enough to reduce even his modest plans for helping the economy.

As a result it seems likely he will feel unable to give away much more than £1bn in tax cuts without risking government borrowing higher than the limits of official strategy.

The London Business School, which in the past has been broadly sympathetic to the Government's monetarist strategy, today backs the CBI's plea for a cut in payroll tax to help industry. It says corporate profits have fallen so low that the Chancellor will have to give away "if he wanted to stay on course".

Its survey of 1,660 manufacturing companies showed a 3 per cent balance of opinion that output would expand in the next four months.

There was a slight improvement in the perception of

in line with the Treasury's private view and with the most recent forecast from the National Institute for Economic and Social Research.

The CBI's latest monthly trends inquiry shows, it says, no indication of a substantial recovery in the short run, but there are some signs of a limited pick-up of activity later in the year.

The Government's medium-term financial strategy implied that borrowing should be about £9bn to £9.5bn, so that Chancellor had £1.5bn to £2bn "give away" if he wanted to stay on course.

Falling oil prices have reduced his margin by £500m or a little more. In addition, the general uncertainties about oil prices and their effects on company funds, Page 5. State urged to ease burden on industry, Page 5. Oil prices and the Budget, Page 12. FT Business Opinion, Page 18.

Ending council rates "would reduce RPI", Page 4. Economists predict strain on company funds, Page 5. State urged to ease burden on industry, Page 5. Oil prices and the Budget, Page 12. FT Business Opinion, Page 18.

orders, with 50 per cent saying orders were below normal levels, compared with 55 per cent in November and 65 per cent in June.

The Financial Times's Business Opinion Survey today shows improved optimism, although only half the companies interviewed last month were more optimistic than in November.

The Chancellor has come under strong pressure to give an upward push to demand. However, in the last few weeks his scope for assistance has been narrowing fast.

In early January the

Continued on Back Page

Wytch Farm sale delayed

By Ray Dafter, Energy Editor

BRITISH GAS CORPORATION has told the Government that it will have to wait until well into the 1982-83 financial year if policies were "unchanged".

It was assumed that income tax thresholds and excise duties would be raised in line with the inflation rate.

The Government's medium-term financial strategy implied that borrowing should be about £9bn to £9.5bn, so that Chancellor had £1.5bn to £2bn "give away" if he wanted to stay on course.

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Continued on Back Page

Bundesbank hits at competitive devaluation

BY JONATHAN CARR IN BONN

THE DEUTSCHE Bundesbank has warned of the dangers of competitive currency devaluation and stressed that parity changes in the European Monetary System should be made as a last resort.

There was a general conviction that the D-Mark was greatly undervalued, above all against the dollar, and that this would be corrected sooner or later.

He underlined that the improvement in West Germany's economic performance had already allowed a fall in domestic interest rates to levels more than 6 percentage points below U.S. dollar rates.

West Germany had thus already gone a long way to "de-coupling" itself from U.S. rates. Herr Poehl stressed, and was quite wrong to suggest that the Bundesbank had become a "slave" of American monetary policy.

The central bank could not ignore the fact that interest rate differentials played a role in capital movements, but imposition of capital controls was no answer to this.

"There is only one way to de-couple ourselves more than we have already done from U.S. interest rates, and that is through discipline on costs and improvement of our competitiveness," he said.

A joint statement on Thursday, after the Franco-German summit meeting in Paris, spoke of the serious economic impact of high U.S. rates, and said both countries would act to "master" the situation.

This was widely interpreted as implying that new capital controls might be in the offing. However, Government officials in Bonn, as well as Herr Poehl, have underlined that this is not the case.

Labour drops Mulley

BY OUR POLITICAL CORRESPONDENT

MR FRED MULLEY, the former Labour Defence Secretary, last night became the most senior Labour figure to fall victim to the party's new selection procedures.

His local party of Sheffield Park failed to re-select him as its candidate, and chose instead a left-winger, Mr Richard Caborn, Sheffield's European MP.

Mr Mulley, 63, joins six other Labour MPs who have been dropped by their local parties. His fate will add to the insecurity of other Labour moderates facing reselection and will raise the whole question of a local party's right to select its own MP. It will also reinforce

the message to older MPs that the days of deferential constituency parties are numbered.

Mr Caborn put his name forward for selection despite a request from Labour's National Executive Committee to MEPs not to stand against sitting MEPs, in the interest of party unity.

Moderates may try to claim that Mr Caborn was breaking the rules, but they seem unlikely to be able to make the charge stick. It therefore looks as if Mr Mulley's political career has been brought to an end after 32 years.

Mr Mulley, who was ill recently, has been at odds with his local party for some time—Continued on Back Page

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NEW HYSTER CHALLENGER XL

14% rise last year for highest paid directors

By JAMES MCDONALD

BRITAIN'S highest-paid directors received a median pay rise of 14 per cent last year, about the same as in 1980, says the Charthouse Group study of directors' remuneration.

But that figure "disguises a very wide spread."

The group looked at more than 1,000 companies reporting in the 12 months to September. Over a quarter of them raised the salary of their highest-paid directors by 21 per cent or more.

About 250 raised it by 5 per cent or less.

A further 167 companies reduced remuneration of their highest-paid directors, and 27 showed no change.

Whilst some of the apparent reductions may be due to a change in the top director during the year, many of the reductions will be due to a fall in bonus payments resulting from a fall in company profits," says the study.

About 80 per cent of the 1,000 companies said that one or more of their directors had a service contract of over 12 months.

Unlike its previous study, the Charthouse report says the number of companies with executive share plans remains unchanged, at about 20 per cent.

But interest in employee share plans grew, reflecting the benefits of recent tax concessions.

The number of companies with Save As You Earn option plans increased from 4.7 per cent to 8.5 per cent, and all employee profit-sharing plans rose from 5 per cent to 10.6 per

COMPANIES WITH A CHAIRMAN OR OTHER DIRECTOR(S) EARNING OVER £100,000 A YEAR

Company	Chairman	Highest paid director
BOC	£121,000	£77,100
Shell	£51,021	£22,143
Lonrho		£24,938
Hutton Corp.	£207,000	—
AGC	£202,620	—
Lucas	£127,145	—
Plessey	£105,682	£39,937
ICI	£124,853	—
Racial Elec.	£103,483	£17,476
Pearson Longman	—	£17,221
BAT	£116,336	—
Beecham	£115,157	—
Lex	£109,230	—
Esso	£108,000	—
Gill & Duffas	—	£105,000
Imp. Cont. Gas	—	£103,000
Gears Gross	—	£103,000
Burton Group	—	£97,000

NB: The chairman column is left blank if his earnings are less than £100,000 and so also is the highest paid director column. Company reports do not provide a separate figure for the highest paid director if the chairman is the highest paid director.

cent of the companies surveyed."

Larger companies with an annual turnover of £100m or more favour employee share schemes more than smaller organisations, the report notes.

Pensions remain the most costly benefit to directors

Directors' Remuneration, Monks Publications, Debdien Green, Saffron Walden, Essex; £25.

BL insurance option

By KENNETH GOODING

BL CARS announces two customer support schemes today which will enable its dealers to offer packages similar to some already available through company networks.

The first is an optional insurance called Supercover Plus which car and van-buyers can take to cover their vehicles in the second and third years' motoring.

Premiums start at about £70 for second-year cover on a Mini

or Metro for up to 30,000 miles, and apart from replacement of major mechanical components also cover car hire, European travel and AA membership entitlement.

The second scheme involves a credit card backed by Lloyd's Bank called Advance which can be used at any participating BL dealer in the UK. Interest on unpaid sums is the same as on major credit cards, equivalent to 30.61 per cent a year.

Both petitions will be heard by a Lords committee.

Commons and Lords business this week

TODAY Commons: Travel concessions (London) Bill, remaining stages. Northern Ireland motions. Agricultural Training Board Bill and Industrial Training Bill.

Lords: News Towns Bill, Third Reading. Civil Jurisdictions Bill.

tion and Judgments Bill. Report of Mental Health (Amendment) Bill.

Select Committees: Home Affairs: Sub-Committee on Race Relations and Immigration: subject — National Health Service treatment of overseas visitors. Witnesses: Rt Hon

Norman Fowler MP, Secretary of State for Social Services (Room 15, 11 am).

Energy: subject — combined heat and power. Witnesses: District Heating Association, Basingstoke and Deanborough Council; Mr L. Grainger (Room 4, 3.30 pm).

Public Accounts: subject — fees paid to works consultants. Witnesses: Sir Kenneth Stowe, Department of Health and Social Security; Mr Alfred Property Services Agency, Mr R. Scott, Scottish Home and Health Department; Mr T. P. Hughes, Welsh Office (room 16, 4.45 pm).

Treasury and Civil Service: subject — Supplementary Estimates Class II, Vote 12, Budget of the European Communities. Witnesses: H. W.

Treasury and Foreign Office officials (room 15, 4.45 pm).

TOMORROW

Commons: Supply debate on the adverse effect on the consumer of deliberate Government policy to increase gas prices by 23 per cent, followed by a debate on the situation in Central America. Vote on outstanding Votes and Supplementary Estimates.

Lords: Northern Ireland Orders: Civic Government (Scotland) Bill: Report.

Select Committees: Environment: subject — inquiry into methods of financing local government in the context of Government Green Paper (Command 8449). Witnesses: R. Jackman, London School of Economics; the Royal Institute of Chartered Surveyors (room 15, 4.45 pm).

Treasury and Civil Service: subject — Supplementary Estimates Class II, Vote 12, Budget of the European Communities. Witnesses: H. W.

Treasury and Foreign Office officials (room 15, 4.45 pm).

BOARD MEETINGS:

Fluorsi's Bank, Bishop's Stortford.

Globe and Phoenix Gold Mines, Liverpool.

Intertech, London.

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Castrol, Ltd 1.25cts.

Chase Manhattan 1.25cts.

Chase, W. 1.25cts.

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WORLD TRADE NEWS

Japanese exporters of video equipment see weaker markets

By RICHARD C. HANSON IN TOKYO

JAPAN'S video tape recorder industry, which dominates the world market, is passing through, by its standards, a period of belt tightening.

Production growth is expected this year for the first time to fall below the yearly doubling of output seen in recent years. The big manufacturers are adopting cautious strategies while the market sorts itself out.

The main cause of worry in the industry is that lower than expected demand in the latter part of 1981 combined with rather over optimistic production levels. This resulted in unusually high post-Christmas inventories.

In the U.S. stocks are believed to be running equal to four months of sales. Europe, which is the biggest market and Japan, are estimated to have inventories amounting to 2.5-3 months and "more than two months" of sales respectively.

The biggest producers—Matsushita, Electrical Industrial, JVC and Sony—appear to be doing relatively better than the half dozen or so smaller producers. Companies which depend heavily on non-brand sales in the U.S. are probably most heavily burdened by inventories.

Last year, production in Japan rose by 114 per cent to 15.5m units, a rate of growth to which the industry has been accustomed since the mid-1970s. The latest estimate for 1982 is that production will rise by about 28 per cent to slightly more than 12m sets, according to a London firm of shipbrokers.

SHIPPING REPORT

Dry cargo markets 'nightmare'

By Andrew Fisher

Prospects for shipowners in dry cargo markets in the next few years are "nothing short of a nightmare" as a large volume of new tonnage comes onto the market, according to a London firm of shipbrokers.

In some trades, say Simpson, Spence and Young in a review of the sector, freight rates do not even pay voyage costs for bunkers and port charges, let alone contribute towards operating costs.

The review cites a current freight rate for shipping 600,000 tons of coal from Hampton Roads on the U.S. East Coast to Holland of about \$6 a ton against \$14.75 in January 1981.

A big move towards laying up ships rather than trading them on the market is now starting. But while this will reduce the supply of tonnage, a large amount of new ships are coming on the market.

In 1982, says the shipbroking firm, 158 bulk carriers of 40,000-90,000 deadweight tons, totalling 9.2m dwt, are due to be delivered. In the size range above 100,000 dwt, 42 vessels totalling 6m dwt are due.

This will give the market an extra cargo-carrying capacity of some 105m tons in the bulk carrier sizes of over 40,000 dwt, assuming seven voyages a year. But the rise in trade in the chief dry bulk cargoes was only about 12m tons last year, says Simpson.

"If you take out British and French air sales from overall export sales," he says, "you will arrive at about the same

David Housego in Paris examines the reasons for arms exports success

Mirage sales give France edge over Britain



French arms sales strength comes from such aircraft as the Mirage 2000

MARC CAUCHIE does not relish his new label as France's chief arms salesman. As he points out, he was until recently proud to be in charge of co-operation over arms production with Britain, West Germany and other Nato allies. He has taken over as Director of International Affairs and, hence, as head of military sales in the Ministry of Defence's equipment procurement organisation at a difficult moment.

France's export of arms has leapt over the last decade to deliveries in 1980 of FFr 25bn (£2.5bn) — 5 per cent of total French exports — and orders of FFr 35bn. Orders were still "good" last year, he claims, but down on 1980.

But the pace of growth of arms exports by industrialised countries is slowing down. In the 1960s there was a spurt of new countries achieving independence, but they have now made their major arms purchases. "Thus the market is certainly saturated," he says.

In the longer term newly industrialising countries will increasingly manufacture and export arms themselves.

Aerospace equipment accounted for 75 per cent of arms export orders in 1979, though probably a lower proportion in 1980. Thus our sales organisations are equal.

The difference is that the British did not have a successful fighter plane in the 1960s. Dassault (the manufacturer of the Mirage) had a success and that has made the difference over 20 years. But otherwise... I often wish we had the British sales organisation."

A serious setback for France last year was the U.S. decision to cancel orders for the Franco-German Roland ground-to-air missile. M Cauchie was not surprised. "I have never believed in the two-way street," he says, referring to the joint U.S.-European understanding under which transfers of technology and equipment should flow in both directions. M Cauchie says the risk for the U.S. of depending on Europe for major items of equipment is too great because, in time of war, Europe could be occupied. The U.S.

should have seen from the start that the "two-way street" was not possible.

The only example of a successful exchange, he maintains, was the British Harrier jump jet. But this was a case of specialist equipment for a specialist force — the U.S. Marines.

M Cauchie holds out hopes of sales to India and Greece in addition to Egypt which is buying 20 aircraft. He denies the suggestion, widely made, that production was originally planned on the basis that for every aircraft sold to the French Air Force, two more would be exported.

Indeed, he does not accept the view that much French defence production is based only on manufacturing what is marketable abroad. The British Chiefs of Staff, he suggests, are increasingly under pressure to order equipment that is exportable. French practice, he insists, is for the Chiefs of Staff to state their operational requirements. These do not necessarily tally with what is most suitable for export.

The French are now putting a major sales effort into securing new orders for the Mirage 2000 advanced fighter. Production has, however, fallen behind

schedule. The French armed forces for reasons of economy have cancelled 15 of the 40 initially ordered for delivery over the next two years and problems over the radar equipment still remain.

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Further, he rejects criticism

that French arms exports sell on too limited a range of products — the Mirage range of aircraft, the Crotale missile and the AMX-30 tank. Above all, France always had a restricted range of products, he insists, and has exploited the good ones. "We are not going to multiply the range of products for which we don't see any purpose simply because we have the possibility of exporting them."

Responding to an off-made allegation that French arms manufacturers hold down the price of a basic model but inflates the price of spare parts or additional equipment, he says that sales are made by industrialists, not the French Government. "I don't know of any industrialists in the world who are philanthropists — neither the Americans, the British or the French."

In spite of his change of job, M Cauchie still remains a strong advocate of increased European co-operation over arms manufacture. His personal view is that the initial response of Britain, France and West Germany to the problems posed by the growing costs of military technology and the difficulties of their economies will be to retreat into their own corners, shunning co-operation.

But in a few years, he argues, they will see that they cannot go it alone. In the 1970s European nations combined voluntarily over arms production. Next time, however, it will be imposed on them by a "combination of economic difficulties and the growing costs of weapons systems."

Only a minor portion of the Alsthom-Atlantique contract is subject to price escalation. The price for equipment and materials is quoted in Swiss francs and is not subject to escalation.

Finance for the contract is through a French export credit provided by a consortium led by Societe Generale, Paribas and Banque Francaise du Commerce Exterieur. The interest rate is 7.85 per cent and repayment is over 15 years, starting after seven or eight years depending on the date when the contract is completed.

Dunlop in China protocol

By COLINA MacDOUGALL

DUNLOP has signed a protocol with China's Guangzhou Rubber Bureau giving it exclusive long-term co-operation with the rubber industry in the south China city of Guangzhou (Canton).

This is the first stage in what the company hopes will be a mutually beneficial relationship.

The preliminary protocol is expected to be followed soon by agreement on a specific project.

Co-operation is expected to involve the provision of technical know-how

Russia, Italy tractor deal

By Jamie Buxton in Rome

THE Soviet Union has acquired a 10-year licence to produce Italian self-propelled cultivators and small tractors. The machines involved are made by Goldoni, based near Modena in northern Italy and are of the kind used extensively in Italian peasant farming.

Under the licence agreement, the value of which has not been disclosed, the Soviet Union will be allowed to make 25,000 eight-horsepower cultivators and 15,000 18-hp tractors a year.

The Alsthom-Atlantique con-

tract complements the award in November 1980, of a nuclear steam supply system contract for the conventional equipment of its nuclear development programme.

This became clear following the recent decision to award Alsthom-Atlantique the \$486m contract for turbine generators and auxiliary components to be used in its ninth and tenth nuclear power plants.

Thirteen nuclear power plants are planned in the South Korean programme, and bids may soon be sought for a further two plants.

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This became clear following the recent decision to award Alsthom-Atlantique the \$486m contract for turbine generators and auxiliary components to be used in its ninth and tenth nuclear power plants.

Seven companies from six countries were invited to submit bids for the conventional plant, either as a complete package or in parts. Six responded: Alsthom-Atlantique, Brown Boveri of Switzerland, Mitsubishi of Japan, Westing-

house and General Electric of the U.S. and GEC of the UK.

Last November, when the bids were evaluated, Alsthom-Atlantique's initial price was the best, indicated Mr Choi Chang-Tong, general manager of Kepco's nuclear planning department. But it was clearly not low enough to satisfy Kepco.

"Certainly further deductions were made, particularly in reducing the exchange risk, either as a result of French generosity or Korean negotiating skills," Mr Choi added.

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TUC to demand strategy for growth in regions

BY JOHN LLOYD AND JOHN ELLIOTT

A WIDE-RANGING regional policy working group, is strategy of intervention will be proposed by the TUC at Wednesday's meeting of the National Economic Development Council.

The proposals will form the basic for a debate on regional policy as the Government prepares to embark on a review of the current regional aid introduced in the past two years.

The Government will also come under pressure at the council meeting to reduce the level of industrial bulk tariffs for electricity.

Leaders of both sides of industry are likely to use the meeting to urge Sir Geoffrey Howe, Chancellor of the Exchequer, to help industry in his Budget next week.

The TUC paper, based on the work of the TUC's regional

policy working group, is already being discussed by the TUC-Labour Party liaison committee.

It recommends the establishment of regional industrial planning bodies to "plan and help execute regional industrial and economic development."

The planning bodies would give a "regional focus" to the regional offices of central government and local government, trade unions and employers.

The TUC paper also recommends that the public sector plans expenditure and investment to take account of their impact on regional development. Urban and rural development should be fully integrated with regional policy, through the regional planning bodies, it says.

The "executive arms" of the proposed planning bodies would be local enterprise boards — of the kind already set up in London and the West Midlands — and in Scotland and Wales, the respective Development Agencies.

The planning bodies would be tripartite, with representatives of the regional offices of central government and local government, trade unions and employers.

The TUC paper also recommends that the public sector plans expenditure and investment to take account of their impact on regional development. Urban and rural development should be fully integrated with regional policy, through the regional planning bodies, it says.

Another section calls for the "mobilisation of pension funds at the local level." This would be linked to the National Investment Bank which the TUC called for in its recently published Economic Review for 1982.

The TUC paper, based on the work of the TUC's regional

De Lorean in talks on sales to car rental group

By John Griffiths

MRI JOHN DE LOREAN will start detailed negotiations with Budget Rent-a-Car in the U.S. today on the purchase of 2,000 De Lorean sports cars by the car rental company.

Sir Kenneth Cork, receiver of the De Lorean manufacturing subsidiary in Belfast, gave his approval for the negotiations, after talks with Budget Rent-a-Car executives over the weekend.

Budget Rent-a-Car first approached Sir Kenneth direct, and had his initial offer for the cars, worth \$50m (£27.3m), at a list price rejected. Sir Kenneth said the offer was not enough.

Sir Kenneth has laid the groundwork for the U.S. talks indicating both that an agreement can be made to be near and that he is anxious not to be seen to be divorcing De Lorean Motor Company, Mr De Lorean's U.S. sales company, from the proceedings.

However, the receivers are understood to hold title to many of the cars likely to be sold.

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cheap, the Bureau says, while cauliflowers "are a little dearer but still reasonable for this time of year."

However, the Co-operative Wholesale Society's guide to fresh food supplies suggests that home-grown apple and pear supplies are a little short, with price rises on the way. But it says that in general, salad items are steady in price.

The increase in the FT shopping basket this month was mainly due to small price rises in most sections of the basket, rather than any large increase in any one area. Last month it was the sharp rise in fresh foods that led to the index rising substantially.

The largest absolute increase came in the dairy sector — rising in cost from £734.64 to £730.32 — which was a result of last month's poor weather still having an effect on prices in the shops.

The FT Grocery Prices Index is based on data collected each month by 25 shoppers who monitor a list of more than 100 grocery items in the same shops each month.

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Tense talks in Times power struggle

Ivo Dawnay reports on the growing pressure behind a crucial round of talks

THREE WEEKS after Mr Rupert Murdoch, Times Newspapers' proprietor, announced his closure threat, the future of the two papers hangs on negotiations set to resume today with leaders of the 670-strong clerical staff. And both sides are under pressure to reach a conclusion.

Talks with several other vital chapels (offices branches) look near agreement. Those departments still to begin discussions seem unlikely to flag up major obstacles.

The key to the company achieving — or even approaching — its goal of 600 staff cuts and the ending of 900 casual shifts lies firmly now in the pocket of the National Society of Operative Printers, Graphical and Media Personnel, and its clerical chapels negotiators.

Eight days ago, the management reduced its original call for 390 clerical redundancies to 330, with a combination of voluntary job cuts, cancelled vacancies and natural wastage. This was ruled out by the chapels.

Mr Murdoch responded with Budget Rent-a-Car first approached Sir Kenneth direct, and had his initial offer for the cars, worth \$50m (£27.3m), at a list price rejected. Sir Kenneth said the offer was not enough.

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the first redundancies take effect, a temporary suspension back the notice date could prove tempting.

Much could hang on the number of applications for redundancy received since the renewed offer went out. If the company feels it could near its 330 target without chapel agreement, then it may decide to call the chapels' bluff and abandon the threat.

When it comes to numbers, the two sides may not be far apart. With 95 applications already for severance, added to as many as 60 unfilled vacancies, the company is 155 jobs away from its 330.

Both the chapels and the company privately believe that further concessions on figures could be made. If the company also allows an increase in the number of jobs to be shed by natural wastage, the divide could be narrowed still further.

But before the numbers game begins in earnest, both sides will have to find a face-saving compromise over the threatened dismissals.

If they fail to agree, the delicate card-house of deals constructed in talks with Times Newspapers' 54 negotiating bodies will come tumbling down.

Harmony is restored at Sadler's Wells

THE Sadler's Wells Royal Ballet will perform for the first time this year tomorrow night, after the settlement of the five-week strike by the company's orchestra.

The orchestra agreed on Friday night to accept an offer of 35 guaranteed weeks' work, plus a special one-off payment for the ballet company's foreign visit last Christmas.

Ford has opened workshops at Dagenham, Liverpool and Swansea to provide 160 places for 16 to 18-year-olds, who will receive 12 months' training and experience in a range of skills. This is in addition to teenagers with work experience places elsewhere in Ford, who numbered 500 last year.

The MSC says the training which the workshops will provide is in line with its aim to offer 100,000 "good-quality" places for YOP entrants in 1982.

The ballet company appears at the Sadler's Wells theatre for the rest of this week and opens in Liverpool next week.

REVISED NOTICE

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If you are in any doubt as to the action you should take, you should consult your Stockbroker, Bank Manager, Solicitor or other professional adviser immediately.

THE BRAZIL FUND S.A.

Trend to growth in mechanical engineering

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

MODEST GROWTH in the output of the mechanical engineering industry over the next 18 months is forecast in the latest "report" from the tripartite short-term trends working party, published today. The report warns, however, that there is no reason to believe that the trend will continue much beyond mid-1983.

Output is expected to rise at an annual rate of 4 per cent till the middle of next year as a result of the expected growth in investment by UK manufacturing industry, which is essential for an improvement in demand for mechanical engineering products. The report does not expect manufacturing investment, however, to break away from the cyclical pattern of the past, which implies a downturn in manufacturing investment from 1984-85. That, in turn, will probably cause a further downturn in mechanical engineering activity.

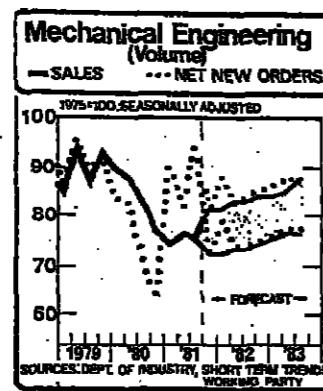
The order figures for the industry are complicated by a number of large contracts, taken over the past few months, which have been the basis for recent optimistic claims by Government Ministers about the trend to improvement in the industry.

The report points out that these large contracts represent work to be carried out mainly by a small number of companies and extended over several years. They do not, therefore, necessarily indicate current trends for the industry as a whole, or even for the particular companies involved.

Electricity price concern

THE ELECTRICITY Consumers' Council has accused the Government of adopting policies which force up the price of electricity. The council's annual report, published today, expresses concern about the implications for electricity prices of the Government's financial targets and borrowing limits policy.

"It is hard to justify financial target which requires increases in the price of electricity when electricity prices have



State urged to ease burden on industry

By Arthur Smith, Midlands Correspondent

QUICK government action to remove the "disproportionate burden" on the private sector is urged today by the West Midlands region of the Confederation of British Industry.

It says there is mounting evidence from companies that without such action, many of the likely benefits of improved efficiency may not be realised.

The region, which this week hosts a conference to discuss ways in which industry might be relieved, stresses the role of government in creating the right climate.

A background paper to a discussion to be led by Sir Terence Beckett, director-general of the CBI, says that in the two years to mid-1981 government spending on goods and services rose by more than 20 per cent after adjusting for inflation. By contrast, output in the whole economy fell by 7 per cent and in manufacturing by 15 per cent.

Inflation

While so many companies faced with different circumstances have been doing all they can to improve their competitiveness, the time is now long overdue when central government must play its part in this process," the document says.

• *Mechanical Engineering Short-Term Trends, available by annual subscription. Published by the Engineering Employers' Federation.*

Economists predict strain on company funds

BY MAX WILKINSON, ECONOMIC CORRESPONDENT

RECOVERY from the UK's present economic recession is likely to put a heavy strain on companies' finances, the London Business School predicts in its latest Economic Outlook.

Because of the current low levels of profitability, the rebuilding of stocks and increased investment will have to be financed by borrowing on a scale which has little precedent since the Second World War, the Business School says.

One of the key issues in the present forecast is the extent to which the company sector will be prepared to go into debt to finance the rebuilding of stocks and new capital equipment. There is little precedent in post-war history for the emergence of a corporate sector deficit at this stage of the recovery.

Although they expect trading profits to rise by 70 per cent to £39bn between 1981 and 1983 they think the financial deficit will remain at £3.4bn in 1983.

This deficit is expected to result from a rebuilding of stocks (amounting to £1.7bn

next year compared with the reduction of £2bn last year) and from a build-up of investment, which they think should increase at an average annual rate of some 16 per cent this year and next.

This is because it does not

stabilise in recent months, particularly as a result of the reduction in unit wage and salary costs since the spring of 1981. This is because the industry's output has ceased to decline while employment has continued to fall (from 800,000 in December 1980 to 721,000 in November 1981), and employees' earnings have risen more slowly than in 1980.

Prices of the industry's products have been rising at an annual rate of about 7 or 8 per cent for the past year and it is thought that the trend is probably continuing. Material and fuel costs are about 6 per cent higher than a year ago, and probably still rising at about 6 per cent a year.

• *Mechanical Engineering Short-Term Trends, available by annual subscription. Published by the Engineering Employers' Federation.*

They say: "We believe deficits on this scale are near the limit of what the company sector will be prepared to finance under current conditions."

To increase company expenditure, they suggest, means would have to be found to raise company savings, either through increasing company profits or by reducing corporate taxes.

However, they say there is little the Government can do to increase company profits in the long term, and a short-term boost, through a stimulus to demand, would be inconsistent with the Medium Term Financial Strategy.

The question, therefore is how the Government could use fiscal policy within the strategy to encourage company savings.

"Professor Budd and Dr Dicks examine two alternative ways of giving a modest amount of help within the general constraint of the Government's borrowing targets. They are: a reduction in the forthcoming Budget of the employers' National

Insurance surcharge from 34 per cent to 31 per cent with a reduction in the standard rate of income tax to 25 per cent in later years, or alternatively, a more rapid cut in income tax with no reduction of the surcharge.

In either case, the Public Sector Borrowing Requirement would fall from about £10.2bn in the current financial year to £9.3bn in 1982-83. It would stay about the same in 1983-84, then fall to £6.2bn in 1985-86.

However, the first option of reducing the surcharge, could be expected to result in slightly faster growth with a somewhat lower inflation rate and higher rates of investment.

This policy has therefore been adopted as one of the basic assumptions underlying the school's current forecast. However, even with this help the LBS believes the company sector's financial deficit could increase to more than £7bn by 1985.

Professor Budd and Dr Dicks

say in their special article that there can be no guarantee that a cut in the surcharge would be used to improve profitability and stimulate investment, rather than being used for higher wage settlements. Conversely, an income tax cut might lead to lower pay settlements which would benefit companies' finances.

They add: "Ultimately, what matters is the potential profitability of investment which depends on the cost of capital and the future cost/price structure of output."

They conclude: "On balance, we believe that, under current conditions, a shift of income to the company sector is justified and that this is best achieved by cutting the National Insurance Surcharge."

If this is done within the broad framework of the Medium Term Financial Strategy, there is a reasonable chance that companies will expand output and expenditure within a favourable financial environment."

Budget call for caution by Barclays

By Our Economics Correspondent

THE CHANCELLOR is given strong support from Barclays Bank today for a cautious Budget aimed at containing public borrowing and reducing interest rates.

In its latest UK financial survey, Barclays says the path to economic recovery is likely to be associated with lower interest rates.

However, the financial markets would quickly scratch the idea that this could be achieved at the same time as a significant increase in money supply and Government borrowing.

Further support for a tight Budget comes today from Professor Richard Stapleton, of the Manchester Business School, who says that economic recovery is much more likely to be achieved if present policies continue.

In an occasional paper, published by the Institute of Economic Affairs, Professor Stapleton says the traditional Keynesian policy of boosting the demand and cutting taxes would bring only short-term benefits and result in long-run stagnation.

The West Midlands region has gained more than 100 acceptances to its conference, which is aimed at exchanging ideas so that companies can move into new products and new markets to regenerate the local economy.

• *Could do Better. Occasional Paper Special 62, Institute of Economic Affairs, 2 Lord North Street, London*

Further rise in unemployment forecast

BY OUR ECONOMICS CORRESPONDENT

THE LONDON Business School is significantly more pessimistic in its latest forecast of the prospects for unemployment during the next four years.

Although it continues to predict a slow recovery of economic activity up to 1985, it no longer believes, as it did in November, that the unemployment total can be stabilised next year at about 2.7m (excluding school-leavers).

Instead, it thinks that the total will continue to rise, to 3.1m by 1985. It has thus come more into line with the National Institute of Economic and Social Research, although it remains rather more optimistic than the latter about the prospects for growth and jobs.

This reflects, in part at least, a difference between the two bodies' assumptions. The institute forecasts a growth in rate of output of only 0.7 per cent in 1985, with unemployment at 3.3m on the conventional assumption that present (pre-Budget) policies would continue.

However, the business school has assumed that the Chancellor will apply a modest stimulus to the economy by reducing the employers' national insurance surcharge from 34 per cent to 31 per cent on March 9, and abolish it entirely next year. It also assumes that the standard rate of income tax will be cut

by one percentage point, to 29 per cent, in 1983-84, and then reduced progressively to 25 per cent in 1985-86. It assumes that these changes will be made within the "broad framework" of the Government's present Medium-Term Financial Strategy, although the reduction of public borrowing as a proportion of output would not be achieved quite as rapidly as envisaged, and the money supply (sterling M3) would remain outside the target range for the whole period.

Even if the surcharge were abolished, the business school says, the company sector would remain under financial pressure and this would result in pressure to reduce wage bills "both by enforcing modest wage settlements and by continuing to reduce their workforce."

Although total employment is expected to fall more slowly next year than in 1981, the forecasters say: "We believe that the shake-out of labour in the recession was permanent and expect the productivity gains achieved in 1981 (which we estimate at 10 per cent in manufacturing industry) to be held in 1982."

Against a background of weak demand in the world during the first half of this year and slow

recovery thereafter it is expected that the main source of growth in the UK will be company investment in stocks and capital equipment.

This is expected to be provoked by a rapid growth of company profits, but the counterpart to this will be a continued squeeze on real personal incomes.

• *Economic Outlook 1981-1985. February 1982. London Business School Centre for Economic Forecasting. Annual subscription £265. (\$160 for the Continent) - Gower House, Croft Road, Aldershot, Hampshire GU11 3HR.*

	LONDON BUSINESS SCHOOL FORECASTS (November projections in brackets percentage annual increase)				
	1981	1982	1983	1984	1985
Gross Domestic Product	-2.7 (-2.9)	1.5 (1.7)	2.6 (2.8)	1.8 (1.8)	1.6 (1.7)
Consumers expenditure	0.1 (0.4)	0.3 (0.2)	1.8 (1.3)	1.3 (0.7)	1.4 (1.8)
Private fixed investment	-4.1 (-4.6)	2.9 (0.3)	4.1 (4.4)	2.2 (5.7)	4.4 (6.2)
Exports	-1.6 (-7.3)	4.3 (3.5)	4.2 (6.0)	3.2 (5.4)	2.7 (2.6)
Imports	-2.1 (-6.1)	11.6 (7.5)	4.0 (5.6)	2.0 (2.8)	1.9 (1.9)
Consumer prices	10.8 (11.3)	10.9 (10.8)	9.5 (10.5)	9.8 (10.3)	9.6
Money supply (sterling M3)	15.9 (18.6)	9.4 (11.2)	10.8 (11.1)	12.1 (10.0)	12.4 (9.5)
PSBR Financial year (£bn)	10.2 (11.5)	9.3 (9.7)	9.5 (7.4)	7.8 (6.5)	6.2 (5.5)
Wholly unemployed (m)					
Annual average	2.5 (2.6)	2.9 (2.8)	2.9 (2.7)	3.0 (2.7)	3.1 (2.7)
Balance of payments					
Current account (£bn)	7.4 (5.2)	2.0 (1.6)	2.1 (1.5)	2.7 (2.8)	3.2 (4.0)

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TAKE PRIDE IN PRECISION

Microprocessors start to talk to the real world

BY LOUISE KEHOE in CALIFORNIA

MICROPROCESSORS HAVE worked wonders for computer systems, but they have one big drawback. Microcomputers "talk" a binary language of ones and zeroes (equivalent to "power on" or "power off"), whereas the real world communicates in analog signals like sound and speech.

Creating an electronic system that can work on constantly changing analog signals has, until recently, meant building up circuits from several components as used to be the case with digital computers before the microprocessor was invented.

Advantages

Now, "Analog microprocessors" are beginning to emerge as a whole new range of integrated circuits designed to take in real world signals—perform computations on them—and send them on their way.

These new chips will bring the economic advantages of microprocessors to a new range of applications. Like regular microprocessors the analog variety will reduce the number of chips needed to build a system, and can be fitted to particular system requirements by changes in software programs instead of completely new chip designs.

For the chip makers, the new

devices could represent a \$100m business by 1985, growing to as much as \$200m by the end of the decade, according to some estimates.

The first "analog microprocessors" were introduced more than a year ago, but like the first digital microprocessors, those early attempts at a solution left much to be desired.

They were trail-blazers that introduced a new concept in signal processing—and like so many innovative products that had bugs which had to be worked out.

Now, a new generation of digital signal processors is emerging. Intel, one of the early leaders in the field, has redesigned its "analog microcomputer" and is about to launch it on the market. The Intel 2921 is aimed at low cost, relatively low performance applications.

It incorporates microcircuits that convert analog to digital and then back again as well as the computational elements all on a single chip.

According to the company it will be used to make low speed modems—the units that connect computers to telephones, and also in other telecommunications applications that involve the translation of an analog signal into a different

Bleasdale 600—first in Europe for use with Xenix

THE READY availability of cheap, powerful microcomputer chips is changing the data processing landscape dramatically. These days computer design is reduced to designing the circuit boards which carry the electronic signals to and from the chips and arranging for adequate software (computer instructions) to enable users to work easily with the computer.

None of this is to be looked down on—it took Mr Eddie Bleasdale £500,000 and several

months work to create the Bleasdale 600—but it's substantially different from the early days of computer construction.

The 600 is distinguished by the fact that it is a 16-bit microcomputer, that it is the first European microcomputer designed for use with Xenix and that it found appreciable funding from Barclays Bank and the Department of Industry.

Xenix is an operating system developed by the U.S. software

house, Microsoft, and based on Unix which was developed in turn by Bell Labs.

Operating systems are the sets of computer instructions which control the running of the machine itself (as opposed to applications software which carries out specific tasks).

The better and more versatile the operating system, the better the microcomputer appears. Xenix is attracting a lot of attention at present because it is well liked by programmers.

It incorporates an excellent word processing system and it is particularly easy for the programmer to modify the way the machine handles to suit his or her own purposes.

The Bleasdale 600 with 28000 16-bit microprocessor, 256K of memory, eight input/output ports, 500K bytes of floppy disk system and 10 megabyte Winchester disk costs under £10,000.

It all packs into a neat box about two feet square. Main

memory is all in the form of 64K DRAMs. The totally sealed Winchester drive sits on its side in the computer casing.

The 600 version of Xenix has been configured by Logica which is distributor of Xenix in the UK.

Barclays seems happy with its investment; computer experts who have examined the machine think it is well designed and engineered and good value for money. Bleasdale is on 01-328 6681. ALAN CAME

In the medical field they could be used for ultrasound imaging and infrared imaging applications.

One catch in the speedy implementation of digital signal processing technology is that few engineers are skilled in using it. Most are more familiar with the conventional approach to analog signal processing using so-called linear circuits like amplifiers, filters and oscillators.

The new technology will require newly trained engineers capable of designing systems around it.

method of speech analysis.

The algorithms for speech recognition are improving all the time. Locking into one of them is a risk for the systems manufacturer, said Mr McDonough.

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BUILDING AND CIVIL ENGINEERING

Industry support for BRE

THE GOVERNMENT has been told that the state sponsored Building Research Establishment should remain in business and that the Government should continue to provide the bulk of the BRE's annual budget—about £15m in 1981.

The recommendations are contained in a report prepared by the Building and Civil Engineering Economic Development Committee, at the request of Mr Michael Heseltine, Environment Secretary. Full details of the recommendations are published today.

The principal findings are that: "Government must continue to play a major part in funding research" and "the commercially independent capability provided by BRE is now even more important than before."

The report suggests that the construction industry might be able to fund part of the BRE's budget by establishing an industry wide insurance scheme to meet the costs of damages arising from construction defects. Payments into the

scheme would be mandatory and part of the cash raised could be used to fund building research work.

The report notes that a defects liability insurance scheme is already obligatory for French architects, structural engineers and contractors. This had: "developed into a remarkably coherent system, which stems from defined responsibilities for structural stability and related aspects of performance during a ten year period."

It says that a similar system in Britain would require changes in legislation, to provide a recognised time scale in which damages arising from building work could be claimed. Presently there is unlimited liability for claims arising out of construction work.

The report recommends that the possibilities of establishing a "mandatory defects liability insurance scheme" be investigated. This might involve "insurance for each project to be affected either by the employer

or incorporated in tenders, much as a performance bond. A levy on provisions for latent defects could fund the work commissioned by an independent national body set up to co-ordinate and fund construction research."

It would however be undesirable for all building research work to be funded by the private sectors. "If it is to command acceptance, some of this work needs to be assessed independently of its commercial sponsors," says the report.

It however recommends that management control of BRE be reorganised to reduce its dependence on public sector orientation and to forge closer links with the private sector. It recommends the establishment of a supervisory board of management to provide greater commercial flexibility and to review formulation of the research programme. This board should contain representatives from a wide range of construction interests in the commercial sector.

access, the construction of water supply installations for 103 villages and the construction of two project headquarters including staff housing.

SIR M. MACDONALD and Partners of Cambridge, in association with Hunting Technical Services and Rendel, Palmer and Tritton, have been appointed consulting engineers for the £46m Wadi Mawr Project by the Thame Development Authority of the Yemen Arab Republic.

Multi-lateral finance for the project is being provided by the International Development Association, the Kuwait Fund for Agricultural and Economic Development, the International Fund for Agricultural Development, Kreditanstalt für Wiederaufbau, the European Economic Community Special Action Account and the Government of Yemen Arab Republic.

The project is planned for the improvement of agricultural production of about 25,000 hectares by the optional use of surface and groundwater involving the construction of diversion structures and feeder canals, the remodelling of minor canals and the installation of tube wells.

In addition the project involves construction of 148 km of approach roads to improve

the two essential supply railway lines in Mozambique are to undergo close scrutiny in a four-month feasibility study by the consulting engineers, Mott, Hay and Anderson International, Croydon, in association with economists Maxwell Stamp.

Starting immediately, the study will provide recommendations to the Mozambique Government on how to make the best return from £10m British aid for railway improvement from the Overseas Development Administration of the UK.

The two lines in question, from Maputo to Chicalacalua and from Beira to Machipanda are both of narrow gauge and in need of considerable renovation. The Beira line still uses steam engines, while the Maputo

line is diesel. Mott, Hay and Anderson will be operating on behalf of the ODA under British technical co-operation agreements.

GEORGE WIMPEY OF FLORIDA INC has been awarded a £2m contract to provide services and upgrade runways at Miami Airport for Metropolitan Dade County Aviation Department. Wimpey will install water mains and fuel lines at the airport as well as providing equipment to produce chilled water and water ducts. The company will also replace existing runways at the airport's J complex. Work has started for completion by the end of the year.

Construction orders in West Germany

NEW FOREIGN orders for the West German construction industry rose to just above DM 11bn (£2.5bn) in 1981 from DM 10.1bn (£2.2bn) in 1980, according to the industry association.

Economic and political uncertainties make it difficult to predict the trend for foreign orders in 1982, but the association says there are no grounds for pessimism.

Opec countries continue to dominate, accounting for 90 per cent of foreign orders. Iraq displaced Saudi Arabia last year as largest awarder of contracts with a 30 per cent share of total contract value in the U.S. only in the last five years. It has been the most popular choice for insulation in Britain, however, for 22 years and holds some 87 per cent of the market.

This is in stark contrast with the home industry which is in deep recession. The building slump, which began in 1980 with a fall in orders of 7.7 per cent in real terms, has deepened over the last year with a further fall of 18 per cent and the rate of decline is accelerating.

In December, West German building companies had orders guaranteeing work for only two months: a fall of a third over the past two years. The industry blames the drop in public

U.S. scare leaves UK unperturbed

WHILE a majority of the U.S. five-member Consumer Products Safety Commission is ordering a ban on the future installation of urea-formaldehyde foam insulation in American homes, users in the UK are preparing for the inevitable reaction both from worried householders and from competitors using other materials.

This type of insulation (made by the installer on site from three substances—urea-formaldehyde resin, a foaming agent and compressed gas) has been more commonly used in the U.S. only in the last five years. It has been the most popular choice for insulation in Britain, however, for 22 years and holds some 87 per cent of the market.

The American commission says that after installation, the insulation can release formaldehyde fumes into the home and that the fumes have been linked to respiratory illnesses in humans and to cancerous nasal tumours in laboratory rats. The ban will, if allowed to become law, shave about \$20,000 off the resale value of each insulated home, says the American industry.

The bodies representing insulation technocrats here all say that the American situation is hardly comparable with UK practice, experience and long

term successes. Spokesmen for both the National Cavity Insulation Association and the External Wall Insulation Association deny American methods of application which do not have to meet the stringent standards laid down in the UK by the British Standards Institution.

Formaldehyde is used in a wide variety of consumer products including particle board, permanent-press clothing, shampoo and toothpaste. It is also used by undertakers for internal leaf.

Nevertheless, the Consumer Products Safety Commission of the U.S. has placed a ban on future installations of urea-formaldehyde foam insulation, saying it poses an unreasonable risk of acute health problems and possibly cancer. The ban could be upset by the Senate.

Secondly, the timber-framed structures in the average American house have an impermeable outer leaf and a thin plasterboard inner lining so that when the insulation is applied the fumes do not dissipate quickly to the exterior but find their way into the interior of a home.

Quoting from an EMSO publication which reported on conclusions from 122 papers studied by the Health and Safety Executive Council, the NCIA said: "There is at present no evidence suggesting that exposure to formaldehyde has produced cancer in humans, nor is there acceptable evidence for any adverse effects on the reproductive system."

Although the building industry in this country confidently dismisses the possibility of dangerous fumes being emitted from properly installed urea-formaldehyde foam insulation, there is one area of risk which the most stringent regulations and standards cannot cover.

The "cowboy" operator will, unfortunately, always be with us, despite the efforts of local building inspectors. While the damage to the customer is mostly nuisance and loss of money when an unscrupulous installer makes his foam with detergent, the mix might well be more toxic if he gets hold of unsuitable chemicals, or makes up the wrong formula. It is safer to stick to recognised installers.

UK CONTRACTS

£24m office development

TROLLOPE AND COLLS has begun work on a £24m contract to refurbish Royal London House in Finsbury Square, EC2.

The project for The Royal

London Mutual Insurance

Society, represents one of the

largest refurbishing contracts

ever let and will incorporate

a number of building innovations

and a great deal of off site pre-

fabrication to meet a demanding

building programme which is

scheduled for 122 weeks.

Development consultants for the

project are Richard Ellis, archi-

tects are Sheppard Robson.

Unadjusted January con-

tracting orders fell 16.3 per

cent from a year earlier after

an 11.1 per cent year-on-year

December gain, the sharpest

decline since an 18.6 per cent

drop in January 1976.

The January fall was due to a

decline in orders for large-

scale construction projects.

Adjusted private sector

orders in January fell 16.8 per

cent to £370.90bn (£0.83bn)

from a downward-revised

Y446.03bn (£1bn) in December,

and they were down 15.2 per

cent from a year earlier on an

unadjusted basis.

Adjusted public sector orders

fell 30.6 per cent to £218.71bn

(£0.48bn) from an upward-

revised Y272.86bn (£0.61bn) in

December, and were down 34.6

per cent from a year earlier on

an unadjusted basis while the

rest of the total was accounted

for by small-lot orders.

controlled from a computerised operations room and the boilers, unusually, will be coal fired. As the scaffolding is taken away, the external finishes of the building will be cleaned and renovated.

Wates win

Wimbledon

development

WATES CONSTRUCTION has

been awarded the £1.65m con-

tract for St Georges Wimbledon,

Commercial Union Properties'

major shop and office develop-

ment opposite Wimbledon

station.

Expected to take 27 months

to complete, the development

will comprise 121,000 sq ft of

office floor space together

with some 30,000 sq ft of shops

and a 12-storey car park.

It will be completed in 1985.

The building will incorporate

polished marble and incorpo-

rating three "wall climber" lifts.

The building will also incor-

porate an energy saving system,

storey and one four-storey block. Starting date for the job is March 1.

£25m orders

for Laing

JOHN LAING CONSTRUCTION

has a contracts package totalling

£25m for work throughout

England and Scotland, ranging

from shopping centres to indus-

trial buildings, homes and leisure

facilities.

In the south-east these include

a £2m extension to the Army

and Navy store in Bromley; a

£1.6m reinforced concrete frame

for Bredero in the town centre

development in Epsom; a £1m

Bright Beer building for Watneys

London at Mortlake; and a £0.8m

fitting-out for British Home

Stores at Gravesend, where Laing

is building the new St George's

Centre shopping precinct.

At Oxford Street, Leicester,

333 flats for single people are

to be built under a £2.6m con-

tract awarded by De Montfort

Housing Society, and at Queen

Elizabeth Medical Centre in

Edgbaston, a £1.4m cancer

shop units with a parking area.

PIA's Sri Lanka



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London's most accomplished hotel adds a touch of Hyatt

The name of that civilised hotel at Cadogan Place has been changed to Hyatt Carlton Tower London. It of course already maintains the standards that set Hyatt apart from the world's other first-class hotels. Rest assured that its essential character will

How Ma Bell plans to ring the changes

Paul Betts talks to the chairman of AT&T following the anti-trust settlement

CHARLIE BROWN, the soft-spoken chairman of American Telephone and Telegraph, has been immersed for many months in the deliberations over whether to break up the world's largest company. But he has still found time to play an occasional round of golf. So when asked to explain how he sees the future for the dismembered AT&T, following the momentous anti-trust decision by the U.S. Justice Department in January, like all good golfers he has a story from the links to make his point.

"There is a story about Walter Hagen, the golfer, who was known to stay up late at night and imbibe occasionally," he said quietly from the top of the telephone company's grand Art Deco headquarters in the heart of Wall Street. "Hagen was in the final of a golf match with a golfer by the name of Leo Diegel. And Hagen was out boozing it up until 2 am before the final day of this match and his companion said 'Oh, you better take it easy, Leo is home in bed.' Hagen said 'Yes, but he's not sleeping. I think the competitors show by their noises around Washington and their requests and drives for legislative protection that they don't have a whole lot of expectations that we are going to be asleep.'

Ever since the historic anti-trust settlement whereby AT&T will now be able to enter unregulated data processing and other electronics business in exchange for divesting itself of all its local telephone operating companies with overall assets valued at about \$90bn, the big question has been whether AT&T will be able to perform successfully in a highly competitive unregulated market place.

Brown, who personally took the decision to settle the huge anti-trust case last December, believes the new AT&T can take care of itself. "We are not a fat monopoly. We've been in

THE CHANGING SHAPE OF AT&T?	
1981*	1990†
Operating Revenues	Operating Revenues
Local service	\$m
Service and equipment charges	21,727.8
Message charges	2,374.8
Public telephones	842.3
Private lines and other services	638.2
Toll service	22,222.7
Message charges	4,487.7
WATS	3,527.2
Private lines and other services	
Directory advertising and	3,002.2
miscellaneous	
Provision for uncollectables	(589.1)
Total operating revenues	58,213.8
*From the latest report and accounts for 1981	
In constant 1982 dollars	
+As forecast by International Resource Development Inc (a Norwalk, Connecticut, Research and Consulting Firm)	



In constant 1982 dollars
+As forecast by International Resource Development Inc (a Norwalk, Connecticut, Research and Consulting Firm)

a competitive environment for 10 years in PBXs and station equipment... about half of our marketing organisation in the AT&T headquarters has been hired from outside the Bell system. We've been building up marketing expertise for a good many years now."

Brown also expects the new AT&T to become a major factor in world telecommunications. "We were a major factor 50 years ago, but left those markets because we felt the organisation had an immense job here in the U.S. and we concentrated on that. The nature of telecommunications equipment these days—that is miniaturisation and the use of silicon chip technology—means that manufacturing can expand very quickly in so far as volumes are concerned. We think we can do that and we aim to offer good equipment at

good prices."

The company has already set up a foreign marketing subsidiary—AT&T International. In the last two months, the U.S. telephone company acquired a 45 per cent stake in the Irish telecommunications manufacturer, Telecom, and reached a \$145m agreement to supply South Korea with its electronic switching system called "Superswitcher." Although the Irish deal will give AT&T entry into the European market, Brown does not see AT&T about to embark on an acquisition spree. "I don't think it is something we regard as a target issue of AT&T equity over the years and the response in Europe has been modest. The response to the last one was more significant which led us to feel that perhaps for whatever reason—perhaps attractiveness

AT&T is also likely to turn more heavily than it has done in the past to raise funds on the European capital markets. Only last month, the company's treasurer was in Zurich to explain the recent settlement. Brown said the company may well seek to tap the European financial markets. The bulk of the \$19bn construction programme we plan in 1982 comes from internal earnings. But we do have a considerable need—say \$4.5bn for new capital."

Brown said he had been surprised by the encouraging response in Europe to AT&T's record \$1bn share offering last year. "We've had huge issues of AT&T equity over the years and the response in Europe has been modest. The response to the last one was more significant which led us to feel that perhaps for whatever reason—perhaps attractiveness

market which was more fruitful

to us than it has been in the past."

Although the structure of the world telecommunications industry has up to now been relatively closed, Brown is hopeful some of the past barriers in the international market place will break down eventually. "I would hope that the world telecommunications structure comes to realise more than it has in the past the sense of a system necessary to make the flow of information easy... we would hope standards will become a help rather than a barrier to this flow of information. European standards are somewhat different in some cases from U.S. standards in equipment and interfaces. This is nothing but an unneeded barrier and we are taking some strong steps ourselves to internationalise our product line so that it fits across the world."

Brown, whose entire working life has been spent with the Bell system, is a firm advocate of the so-called systems concept whereby the telephone company is involved in every aspect of communications, from manufacturing equipment to operating the various services. One of his biggest regrets concerning the justice department settlement was the decision to break up AT&T's systems structure. "I think it is a bad error to break up the system that has brought the best telephone service in the world to this country. It's an error without any question because integration horizontally as well as vertically is appropriate to a telephone system."

Ironically, while the U.S. is breaking up the Bell system, the systems concept is taking increasing hold of world telecommunications markets. Brown claims there is "an inclination among PTTs to change the way they procure or the way their systems operate. I sense there is a great deal of concern and effort on the part of PTTs to upgrade telephone

systems in the world." Growth, he feels, will overcome the protectionist instincts of the past. "These are sharply growing markets as opposed to contracting markets... I think the growing dynamic nature of these markets, driven by technology leaps which are not comparable to any other technology leaps in heavy industries, would prevent the fencing in of the industry."

Despite betraying some measure of nervousness about the challenges which lie ahead for the new AT&T—after all Brown has undoubtedly made the most far-reaching decision in the company's history since Alexander Graham Bell invented the telephone—Brown daily refuses to discuss in detail the new markets AT&T is likely to enter.

Inflamed

"We get in more difficulties talking about things we might do next than in any other way in the U.S. This is commonly known as overhanging the market—when you announce something you might do, the competitors all get inflamed about it and start suing you for overhanging and allegedly tempting consumers to wait for your product," he says.

And Brown has had enough of law suits. "We spent about \$360m on the Government anti-trust suit alone; I don't know what the total legal bill is."

So he will only discuss in the broadest of terms AT&T's new markets. He acknowledges AT&T has accumulated a lot of technology in the telecommunications industry which for the first time will be commercially marketable. The settlement has now removed the barriers on many Bell products.

"In the Bell telephone laboratories we have been on the leading edge of practically all telecommunications technology; but the introduction of competition has made regu-



Charlie Brown: looking forward to competing with IBM

lators and legislators and anti-computer business. Although trust lawyers nervous in that they feared we might be subsidising competitive businesses with monopoly-orientated businesses and this concern has combined in the last 10 years to inhibit what we could do."

"IBM is a fine company with a capacity for data processing apparatus that is unmatched around the world. Our capacity is in communications. We are not competing against one another at the core of our businesses; we are in competition on the relative fringes."

The dramatic changes in the telecommunications and data processing industries was undoubtedly the biggest factor in Brown's decision to agree to the settlement. "Under the 1982 consent decree with the government, we were automatically barred from getting into business in where our technology could be used."

At the same time technology used in the communications and computer business has become indistinguishable one from the other. A modern telephone switchboard, for example, is in essence a computer capable of receiving, storing and distributing data. "The Bell labs invented the transistor some 25 or 30 years ago," Brown explains.

In the past few weeks, there has been growing speculation of a major battle looming between AT&T and IBM, its opposite—albeit smaller number—in the

computer business. But this is not going to be Armageddon," says Brown.

by the British-North American Committee, £3 or £8. The companies interviewed for the study were: Boulter, FOREX, BP, GE (UK), Lloyds Bank International, Midland Bank, Rio Tinto Zinc, Selection Trust, Shell, Wilkinson Match, American Express International Banking Corporation, Chase Manhattan Bank, Exxon, FMC Corporation, GE (U.S.) Ingersoll-Rand, Northern Trust Co., Occidental Petroleum.

David Lascelles

Multinationals learn to live with fluctuating currency rates

BY ALL accounts, companies doing international business have had their work cut out coping with the problems of foreign exchange. The sharp fluctuations in currencies over the past few years have affected them especially badly.

The problem could be said to have started with the abandonment of the Bretton Woods fixed exchange rates after 1973.

Yet this is not the finding of a group of specialists who have

just completed a study which shows that, on the whole, multinationals have not only learnt to live with floating exchange rates but have formed new techniques and adapted internal organisation in order to cope.

The study is admittedly rather narrow: it is based on interviews with only 10 large UK companies and eight in the U.S., as well as the Bank of England, the Export Credit Guarantee Department and the following:

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(0444) 414484

UK Department of Trade. But since all the companies are major by international standards, they probably reflect the broader experience of companies who habitually do business overseas.

The study's basic conclusion is that the switchover to flexible exchange rates has not inhibited foreign investment, and cases of actual retrenchment are rare. Among the reasons given for this by the study are the following:

• Companies involved in international business now try to assess the economic risk involved—not just the currency translation risk which can have such a big impact on earnings.

• Companies are organising themselves to monitor and deal with their overall foreign currency exposure, usually with responsibility specifically assigned.

• Currency fluctuations have had less impact than one might expect on pricing and inventory decisions. "Leads and lags" (bringing forward payment of

strong currencies and delaying weak) is often not as decisive as competitive pricing.

• More predictably, companies have learnt quickly how to protect themselves against changes in currency values by hedging. Mostly they do this in the forward markets, especially the Eurodollar markets. Use of currency futures is insignificant by comparison, though it could grow.

• Companies have also learnt to consider the foreign exchange implications of long term financing schemes and overall capital structure.

Financial regulations of various kinds—particularly tax and accounting—have also influenced the way companies respond to the foreign exchange problem.

The highly controversial US accounting rule on foreign currency translation (FAS 8)—which is about to be replaced—made US companies specially sensitive to parity changes because these showed up immediately in quarterly earnings statements, and were often only paper gains or losses. The new rule FAS 52 which comes into force next year shifts the impact from the profit and loss statement to the balance sheet, which is less eye-catching. So even though the same gains and losses will be accounted for, they may become less worrisome.

The study makes special note of the big role played by the offshore markets in providing companies with ways of laying off foreign exchange risk or obtaining forward pricing. It notes, though, that while companies can readily obtain commitments from banks for six months ahead, markets beyond that are thinner. However, the switch to FAS 52 could allow executives to make longer range decisions, and this may result in a deepening of the longer-term markets.

The study notes: "It is difficult to overstate the importance of these markets in

dissipating the stress imposed by flexible exchange rates on multinational corporations and the banks that serve them. Such markets are central to risk shifting by corporations. Because of this, the study urges bank regulators to pursue their policy of 'benign neglect' and allow offshore markets to thrive in unregulated markets."

*Flexible exchange rates and international business by John M. Binn, Stuart I. Greenbaum and Donald P. Jacobs. Published

LCCI Notice

WHY ENTERPRISING BUSINESSES NEED TO BE ON THE NEW BUSINESS REGISTRY

Whether you run a factory, a couple of shops, a fleet of taxis, the company uses a business name—or if you are just starting up on your own account—we strongly advise you to register the name of your business and obtain a certificate of registration.

To take the place of the government's old Registry of Business Names, which closed down last Friday, a new Business Registry starts work this week. It covers England, Wales and Scotland and is operated by the London Chamber of Commerce and Industry in association with the Birmingham and Cardiff Chambers and other major Chambers of Commerce.

What are the advantages of registration?

★ It reduces the risk of confusion with similarly named businesses and companies—and possible legal action.

★ If you are starting up in business, applying for registration will enable you to find out whether your business name is prohibited or requires approval. You will also get a search of registered company names, trade marks and registered business names.

★ The certificate of registration is designed to comply with the display requirements of the 1981 Companies Act.

WOULD YOU TAKE A RISK WITH AN UNREGISTERED BUSINESS YOU'D NEVER HEARD OF?

★ Registration is a valuable credential, particularly when conducting business abroad.

What does it cost?

★ For existing businesses—£10.00 (plus VAT).

★ For new businesses, including the name search report—£15.00 (plus VAT).

Do I have to give any confidential details of the business, and how do I apply?

No. A simple application form can be obtained from the addresses below, or by completing the coupon.

Please send me details of the LCCI Business Registry and an application form.

Name _____

Address _____

TO: The Registrar, LCCI Business Registry, Dept 3

London Chamber of Commerce & Industry,

69 Cannon Street, London EC4N 5AB.

or Birmingham Chamber of Industry &

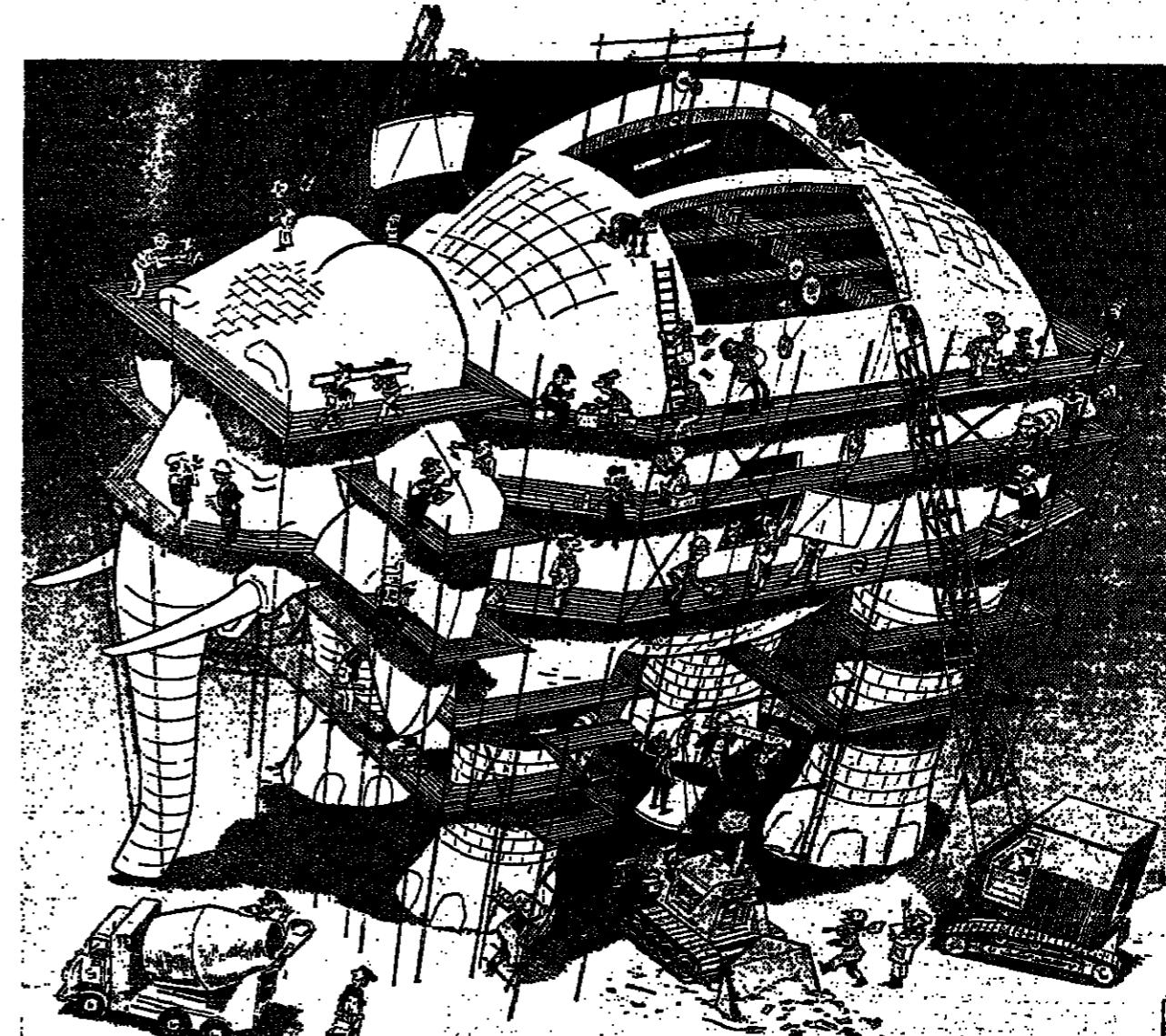
Commerce, P.O. Box 360, 75 Harborne Road,

Birmingham B15 3DH

or Cardiff Chamber of Commerce & Industry,

101-108 The Exchange, Mount Stuart Square,

Cardiff CF1 6RD.



Invested in any buildings without electric heat pumps recently?

To put your money into building projects without taking into account today's volatile energy scene is to court financial disaster.

You should consider protecting your investment in bricks and mortar by installing an electric heat pump. Because it works on electricity to provide a comfortable environment, there are none of the usual worries about future energy supplies. It is also extremely economical.

This is because, when used for heating, an electric heat pump actually produces around two-and-a-half times more heat than it uses in electricity.

It does this by recovering heat from inside and outside the building that, in normal circumstances, would be lost.

So to avoid ending up with very large, very white quadrupedal pachyderms on your doorstep, either send off the coupon, or contact Bernard Hough at the Heat Pump and Air Conditioning Bureau, 30 Millbank, London SW1P 4RD.

He can then give you more information and expert advice on what could well turn out to be the best investment you have ever

made.

I would be interested in any facts and figures you can give me about electric heat pumps.

Send to: The Heat Pump and Air Conditioning Bureau, 30 Millbank, London SW1P 4RD.

Name _____

Position _____

Company/Address _____

BBC 1

TELEVISION

BBC 1

6.45-6.55 am Open University (unit only). 6.58 For Schools. 7.00 You and Me. 7.15-7.27 pm For Schools. 7.30 News After Noon. 7.35 Pebble Mill at One. 7.45 Camberwick Green. 7.50 For Schools. 7.55-8.35 Delta Smith's Cookery Course. 8.35 Regional News for England (except London). 8.35 Play School. 4.20 Pixie and Dixie. 4.25 Jackson. 4.40 Scooby and Scrappy Duo. 5.00 John Craven's Newsround. 5.45 Blue Peter. 5.55 Icarus.

5.40 News. 6.00 Regional News Magazine. 6.25 Nationwide. 6.55 Doctor Who starring Peter Davison. 7.20 Brett Maverick starring James Garner. 8.10 Panorama reports on the battle in Fleet Street. 9.00 News. 9.25 Love Story: Alexa by Andrea Newman; serial in four parts starring Isla Blair. 9.55 Police: Inside Thames Valley Constabulary (Traffic). 10.40 Film 82 with Tina Brown. 11.00 News Headlines. 11.10 A Knight at the Opera: portrait of Sir Geraint Evans.

All IBA Regions as London except at the following times:

ANGLIA
1.20 pm Anglia News. 2.30 Monday Film Matinee: "Who'll Save Our City Children?" (TV movie). 5.15 University Challenge. 6.00 Afternoon. 6.20 Movie Memories. 7.20 Superstar profile (David Niven). 7.30 am The Chase (Next Door).

BORDER

1.20 pm Border News. 2.00 Film: "The Conquerors," starring John Wayne. 3.30-4.15 News. 5.15 Byways. 6.00 Lookout (Mandy). 6.15 The Sound of ... (Lorna Dallas). 6.30 Mr and Mrs. 12.00 Border News Summary.

CHANNEL

1.20 pm Channel Lunchtime News. (S) Stereophonic broadcast + Medium wave

RADIO 1

5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 pm Paul Burnett. 3.30 Steve Wright. 5.00 Andy Peebles. 7.00 Stayin' Alive with Andy Peebles. 8.00 David Jensen. 10.00-12.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Gloria Huniford (S). 2.00 Ed Stewart (S). 4.00 David Hamilton (S). 7.20 News. 8.00-8.30 Saturday (S). 8.00 Salute to St David (S) from the Fairfield Halls, Croydon, including 4.45-5.05 Interval. 9.35 Sports Beat. 10.00 Monday Movie Quiz with Ray Moore. 10.30 Saturday Show with Nick Jackson. 11.00 Brain Matthes with Round Midnight. 3.00 am

TELEVISION

Chris Dunkley: Tonight's Choice

BBC 2 have much the strongest schedule. Forged Papers is a documentary which traces the story of five Britons who spend the war years in the south of France for one reason or another, hoping to evade the authorities. Forged Papers were essential to avoid arrest, but Gerald Hakim ended up in solitary confinement, Dorothy Chamaide's husband was arrested, Taffy Higgins was imprisoned above Monte Carlo, and Lady Henderson was sent to Ravensbruck.

To this is the week's title for "Not the Nine O'Clock News" which is proving to be the first BBC programme for many years actually to annoy some viewers about time too. Horizon goes to the remote villages of the Burma/Thailand border to investigate the use of Dope Provera, an injectable contraceptive effective for up to six months. In the U.S. there has been fears it could cause cancer, and Horizon asks if there's one set of ethics for the West and another for the Third World. (For anyone with doubts).

BBC 2

6.40-7.55 am Open University. 7.55 Speak for Yourself. 8.00 Play School. 11.25 Play it Safe! 11.35 Write Away. 2.00 pm Long Short and Tall stories. 2.25 Maths Help. 2.45 Other People's Lives. 3.00 The Computer Programme. 3.30 Business Club. 7.35 Saturday Movie: "One Touch of Venus," starring Ava Gardner. 11.30-12.00 midnight Télé-montage. 5.10 Ayer at Eton.

What's On Where and Weather. 2.30 The Monday Matinee: "You Can't Win 'em All." 5.15 Emmerdale Farm. 6.00 Coronation Street. 7.20 The Two of Us. 7.25 Channel Late News. 12.00 News and Weather in French.

GRAMPIAN

8.25 am The Thing. 1.20 pm North News. 7.20 Monday Matinee: "The Sound of Music," starring The Coen Brothers. 6.00 Lookout (Mandy). 6.15 The Sound of ... (Lorna Dallas). 6.30 Country Focus. 12.00 North Headlines.

GRANADA

1.20 pm Granada Reports. 2.30 Monday Matinee: Michael Craig in "The Iron Maiden." 5.15 Dick Turpin. 6.00 Mr Merlin. 6.30 Granada Reports. 9.00 Quincy. 12.00 The Shadow in Concert.

HTV

1.30 pm HTV News. 4.20 Monday Matinee: "The Sun Never Sets," starring Norma Winstanley. 5.15 Difficult Stories. 6.00 HTV News. 10.28 HTV News. 11.00 HTV Cymru/Wales—As HTV West except: 12.00-12.10 pm Flablabber. 12.00 Superstar Profile: Gregory Peck talks about his life and career. 12.30 am Company.

RADIO

1.20 pm TV News. 4.20 Monday Matinee: "The Last Vanishes," starring Michael Redgrave. 5.15 Radio 5.30 Coast to Coast. 6.00 Good Evening Ulster. 6.30 Mr and Mrs. 9.00 Counterpoint—Political Forum—Part 2. 11.20 Ulster Weather. 12.00 News at Bedtime.

TSW

1.20 pm TSW News Headlines. 2.30 Matinee: "You Can't Win 'em All," starring Charles Bronson, Tony Curtis and Lee Grant. 4.15-5.00 The Magic Birthdays. 5.15 Emmerdale Farm. 6.00 Coronation Street. 7.20 The Two of Us. 10.32 TSW Late News. 12.00 Postscript. 12.05 am South West Weather and Shipping Forecast.

TVS

1.20 pm TV News. 4.20 Monday Matinee: "The Last Vanishes," starring Margaret Lockwood, Michael Redgrave and Paul Lukas. 5.15 Radio 5.30 Good Evening Ulster. 6.00 Good Evening Ulster. 6.30 Mr and Mrs. 9.00 Counterpoint—Political Forum—Part 2. 11.20 Ulster Weather. 12.00 News at Bedtime.

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LONDON

LONDON

9.30 am Schools Programmes 12.00 Cockleshell Bay. 12.10 pm Rainbow. 12.30 That's the Way. 1.00 News, plus FT Index. 2.00 Thames News with Robin Houghton. 3.00 About Britain. 2.00 Money-go-round with Joan Shenton and Tony Bastable who investigate consumer problems and offer advice. 4.20 Monday Matinee: "The Fallen Idol," starring Ralph Richardson. 4.15 Dr Snuffles. 4.20 Graham's Ark. 4.45 Murphy's Mob. 5.15 Mr and Mrs.

5.45 News. 6.00 Thames News with Andrew Gardner and Rita Carter. 6.25 Help! with Viv Taylor Gee.

CROSSROADS

7.00 Nature Watch.

7.30 Coronation Street.

8.30 Dead Ernest.

9.00 World in Action.

9.00 Hill Street Blues: Daniel J. Travanti in "The World According to Freedon."

10.00 News.

10.30 International Snooker.

12.25 am Close: Sit Up and Listen with Wynford Vaughan Thomas.

10.45 Newsnight.

11.30-12.00 midnight Télé-montage.

+ Indicates programme in black and white

TYNE TEES

9.30 am The Good Word. 9.25 North East News. 10.00 The Two of Us. 12.00 News and Weather in French.

1.20 pm Saturday News. 2.00 Monday Matinee: "Raggs," starring Robert Mitchum, Jack Hawkins and Elsa Martinelli. 3.45 Money-Go-Round.

4.15 Happy Days. 6.00 North East News. 6.30-7.00 Saturday News. 8.00 with Tom Coyne. 9.00 Briefing. 9.30 Give Us a Clue. 10.30 North East News. 12.00 Being with God.

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Monday March 1 1982

The limits to profit-seeking

THE developing world the multinational company is no longer the fashionable villain was in the mid-1970s. A period of slower economic growth and deteriorating terms of trade have heightened the fraction of the jobs, the skills and the export earnings which such companies can provide. The Reagan Administration, its enthusiasm for free enterprise and free markets presumably encouraged by this development—we certainly are, there is another strand in the Reagan Administration's philosophy which, if taken too far, might endanger the trend.

Wrong

The de-regulation of business and the removal of unnecessary bureaucratic controls, is in general a healthy development. It makes a refreshing change from the attitudes ten years ago, which took economic growth for granted and focused too much upon the potential of industry to do wrong. But in the international context the change is a riskier one. The potential conflicts of interest between multinational companies and host countries are real and cannot lightly be dismissed in deference to free enterprise.

A recent case in point is an investigation by the U.S. Securities and Exchange Commission into the Citicorp "parking" case, in which New York's largest bank stood accused of using its worldwide foreign exchange network to shift profits from high tax to low tax centres.

The matter has rumbled on since 1978, when an employee of Citicorp first alleged that such transfers were taking place. The results of a three-year investigation by the SEC now allege that Citicorp transferred at least \$46m in profit from European financial centres to Nassau in 1974-78 under a scheme approved by the bank's top management.

The question of transfer pricing—the prices at which a multinational company sells products from one subsidiary to another—is a well-known source of accusation against such companies. The "right" price is very often impossible to define; but such an argument holds less

Flourish

The U.S. law enforcement agencies can reasonably argue that it is up to the governments of host countries to ensure that foreign-owned companies comply with local rules and regulations. But these governments are entitled to expect backing from the U.S., just as the U.S. expects their co-operation in return.

The Reagan Administration is pressuring foreign countries to provide an environment in which private enterprise in general and U.S. companies in particular can flourish and make profits. If this objective is to be achieved, the freedom to make profits has to be tempered by sensitivity to the laws and customs of host countries.

Britain's ports ask for help

BRITAIN'S financially troubled ports are entering another crucial phase in the eventful history of their industrial relations. Both employers and the Government face hard decisions and have little room for manoeuvre.

The number of registered dockers has declined to 18,000 from 57,000 in 1967. The National Association of Port Employers believes that another three to five years, and some 4,000 more job losses among the registered workforce, will see the end of most of the structural changes caused by containerisation and the shift in trade from west coast ports to the south and east.

Stable

The reward for successful handling of this phase could be a financially stable industry, with more flexible industrial relations. Failure may result in more crises following those which have necessitated state aid for London and Liverpool, or a confrontation with the docks.

The association is asking the Government for financial assistance for the ports belonging to the national dock labour scheme to help with further redundancies. This may involve another special voluntary severance arrangement.

The Government has so far aided only the Port of London Authority and the Mersey Docks and Harbour Company. But the Association says that the scheme's ports collectively have no money to pay for further large-scale redundancies. There are no profits and no easily realisable assets. The payroll levy to the National Dock Labour Board through which employers finance redundancy payments raised £12.3m last year. Employers argue that it barely covers present interest charges and capital repayments, and the cost of new severances still working through the system. There is little scope for increasing the levy further.

As for changes in dockers' employment conditions, most employers are taking a conciliatory but quietly ambitious line. They hope that the present cautious talks with the Transport and General Workers' Union in a working party of the industry's national joint council will, once the financial question has been sorted out, turn into an overhaul of the ports' expensive and in-

Flexible

What is needed is a more flexible system both on regulation and on working practice throughout the ports. This may require replacing statutory with voluntary joint regulation, perhaps through the industry's joint council and committees.

The delicacy of achieving

major changes by agreement with a suspicious workforce leads most port employers to reject as unhelpful both the General Council of British Shipping's proposal for a government inquiry into the scheme, and the pressure from a minority within their own ranks for a more aggressive line.

Most employers believe that the industry must build on joint regulation. Although some dockers still put up a foolish fight to retain restrictive practices—as in the bitter dispute at Tees Dock—the TGWU has not obstructed recent severances. Rash action now could risk costly confrontation without relieving ports of the already acquired burden of years of surplus labour and redundancy payments.

The dockers may refuse changes to the scheme. Their prime aim is to extend it and in the background there remain veiled threats of industrial action if the Government does not draw up a scheme for extending dockwork boundaries—as the 1976 Dockwork Regulation Act requires it to do, albeit with no time limit. As in so many other industries, the dockers have to be persuaded that their interests lie in an efficient, financially viable industry rather than one which limps from crisis to crisis.

Do it

Whether more assistance from public funds will contribute to this objective is open to doubt. The Government will be disinclined to help the ports out of problems which have been compounded by special job protection rights given to workers with a history of militancy.

If the employers' case is to make any headway, they will have to demonstrate first that the threat of impending financial crisis is genuine and there is no other way of resolving it, and second, that the ports are doing everything in their power to run their own houses in

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THE BIG drop in oil prices now in prospect has thrown the Chancellor's Budget arithmetic into some confusion. But, for all that, it is good news for the UK economy.

The problem now for Sir Geoffrey Howe, the Chancellor is that it substantially limits the good news which he will be able to announce on March 9.

Oil is so widely used in industry that the immediate effect of a price reduction like the one that has been gathering speed since January is similar to that of a tax cut. It reduces industry's costs and raises profits; it dampens inflation and applies a gentle stimulus to the UK economy. In turn, exports can be expected to benefit from the general recovery of world trade resulting from cheaper oil, and industry would welcome any downward pressure on sterling because it would tend to make British exports more competitive.

A senior official of the SEC felt that a company which violated tax and exchange control regulations was, not necessarily a bad company. The SEC felt that it was reasonable for a company to pursue the most profitable course and that a company should not feel constrained to reveal harmful information about its operations.

Such an attitude sounds odd coming from a Washington agency which has been putting pressure on the Swiss banks to reveal the names of investors who may have been using Swiss bank secrecy to hide from U.S. "insider dealing" laws.

Flourish

The U.S. law enforcement agencies can reasonably argue that it is up to the governments of host countries to ensure that foreign-owned companies comply with local rules and regulations. But these governments are entitled to expect backing from the U.S., just as the U.S. expects their co-operation in return.

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DRAMATIC

THE DRAMATIC fall in oil prices just as North Sea production is approaching its peak must appear a cruel and ironical coincidence to a Government which had been relishing the prospect of big increases in oil taxes.

After all, so much of the North Sea development has been made possible only by the big rise in energy prices which followed the 1973 oil crisis.

Britain's offshore oil fields are among the world's most expensive to exploit. Even a medium-sized find can involve a capital investment of well over £1bn.

As a result the capital and operating costs, measured on a present value basis, can run to more than \$10—in a few cases over \$20—for every barrel of oil recovered. And that is before companies consider their return on investment and Government taxes. In contrast, the production costs of some Middle East fields can be measured in tens of cents per barrel.

And yet, paradoxically, North Sea producers are part of the reason for the present slide in prices: the worldwide glut of oil. In recent weeks production from British fields has risen above 1.8m barrels a day, about four per cent of non-communist world supplies.

If Britain was a member of the Organisation of Petroleum Exporting Countries (Opec) it would be vying with Venezuela for the second spot behind Saudi Arabia, the leading producer.

But unlike some members of Opec the UK has not been forced to cut output by a lack of buyers. Quite the opposite. Production this time last year was less than 1.8m b/d. Output this year should average 2.3m b/d and reach a plateau of 2.5m b/d in 1984.

The oil companies have their own reason for wanting to maintain output, even at a time of falling prices. They need the cash flow to cover past and future investment in the North Sea.

Having had so much of their oil-producing assets nationalised or taken under control of governments in the Middle East, Africa and South America, oil companies see the North Sea as one of the few important areas of the world where they can still find, exploit and produce crude on a commercial basis.

These companies will produce and refine their own assured supplies in preference to the uncertain exports of some Opec members.

This is why Iran is now finding it so difficult to attract buyers, even after reducing its price \$4 a barrel below the reference level for Middle East crudes.

It is also one of the reasons why UK oil companies have adapted their refineries to process a higher proportion of home-produced, light crude oil.

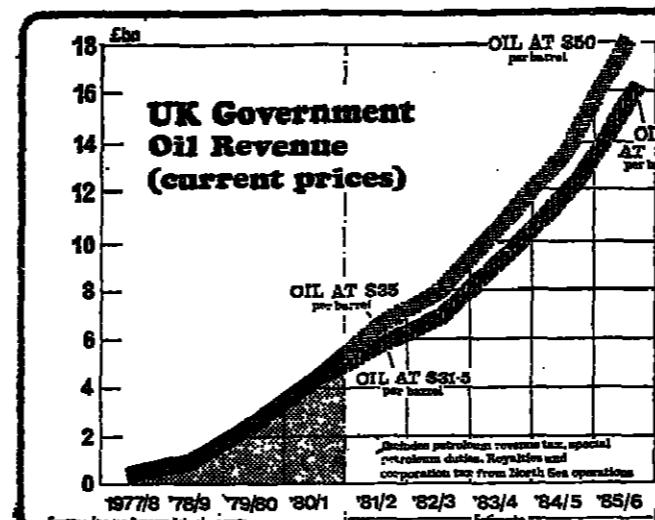
A few years ago, before the North Sea era—UK refineries were operated on a mix of crudes dominated by the heavier grades. The reverse is true today.

The Government, or at least the Treasury, is also keen to see North Sea oil production continue rising. Quite simply, the country needs the oil revenue.

As it is, the Government will

receive much less revenue during the 1980s than it might have hoped a few years ago. Operating problems and delays to field development projects have flattened the profile of future oil output. In 1978, for instance, the Energy Department was projecting that this year's output would be running at between 2.3m and 2.5m b/d rather than the 2m b/d that now looks likely.

In terms of Britain's overall energy balance this lower rate

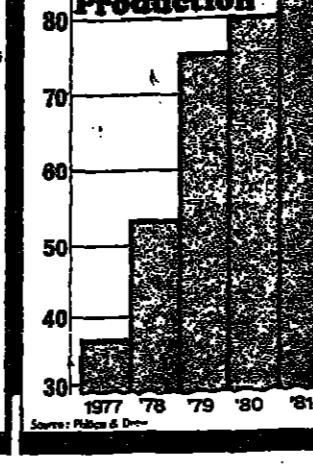


Source: HM Treasury, Economic Survey

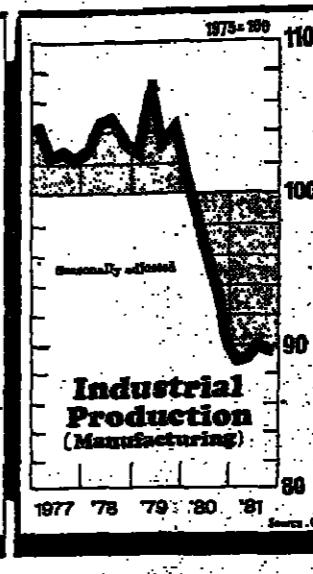
OIL PRICES AND THE BUDGET

By Max Wilkinson, Economics Correspondent

North Sea Oil Production



Source: Petroleum Statistics



Source: Office of Population Censuses and Surveys

not easy, not least because of the uncertainty about the exchange rate.

A steady fall in the oil price would benefit the balance of payments of oil-importing countries like West Germany and sterling might be expected to fall against those currencies, and probably also against the dollar.

This would tend to offset the original price reduction since oil, which is priced in dollars, would be made more expensive in sterling terms by a fall in the exchange rate.

As a rule of thumb, each 1 per cent devaluation of sterling would increase the sterling value of UK oil taxes by about 200m.

In a recent computer simulation of the effect of a \$7 in oil prices to \$25 this year, the London Business School suggests the fall in the exchange rate might be about 14 per cent compared with what it would otherwise be.

UK output would be boosted by about 0.3 per cent led by a 0.5 per cent increase in exports, and the increase in public borrowing would be some 500m.

A further \$4 cut in the oil price in 1983 could, by 1984, produce an extra 1 per cent growth in UK output.

By 1984-85 on these assumptions, public borrowing would be increased by about \$4bn in spite of a devaluation of sterling of about 7 per cent against the dollar compared with what it would otherwise have been.

anxious in case the unforeseen turns of the wheel of fortune could have much more damaging effects on future reserves.

It is this, as much as the short-term effect on revenues which has moved him to the cautious end of the range of options.

It now looks as if the total of his tax cutting and other measures will be worth little more than \$1bn in 1985-86.

With such large stakes laid out on the green baize of the world oil market, it is not surprising that the Chancellor is

hope that Opec will meet in mid-March and take steps to restore some order to market supplies and prices. In the longer term increased economic activity, triggered by the latest round of price cuts, should result in more demand for oil.

Even in the midst of the present market turmoil, one leading oil company was yesterday forecasting that prices would still rise by an average of 2 to 3 per cent annually in real terms over the next 20 years.

Others have produced projections to show that prices will fall—possibly even in nominal terms—during the next decade.

The uncertainties arising from these two extremes of views, together with industry qualms about future taxation policies, are causing North Sea companies to review their investment plans. In general the industry feels prices would have to fall substantially below \$30 a barrel to make North Sea production an uneconomic proposition. The cut-off point has yet to be defined. As the head of a UK exploration and refining company commented: "We are being swept along in uncharted waters."

Ray Dafter

Why the oil companies want to maintain output

members. This is why Iran is now finding it so difficult to attract buyers, even after reducing its price \$4 a barrel below the reference level for Middle East crudes.

It is also one of the reasons why UK oil companies have adapted their refineries to process a higher proportion of home-produced, light crude oil.

A few years ago, before the North Sea era—UK refineries were operated on a mix of crudes dominated by the heavier grades. The reverse is true today.

The Government, or at least the Treasury, is also keen to see North Sea oil production continue rising. Quite simply, the country needs the oil revenue.

As it is, the Government will receive much less revenue during the 1980s than it might have hoped a few years ago. Operating problems and delays to field development projects have flattened the profile of future oil output. In 1978, for instance, the Energy Department was projecting that this year's output would be running at between 2.3m and 2.5m b/d rather than the 2m b/d that now looks likely.

In terms of Britain's overall energy balance this lower rate

Men & Matters

Sparrow on the wing

I have at present what may be described either as an open or an empty mind about the job," says John Sparrow, the mild and bespectacled merchant banker who is to head the Central Policy Review Staff, the Cabinet Office's "think tank."

But Margaret Thatcher's choice of the London personnel chief of Morgan Grenfell for the post surely points to what she expects from it.

During the past couple of years, Rob 'n' Ibs—now prematurely recalled to ICI to trouble-shoot for the incoming Social Democratic chairman John Harvey-Jones—has sharpened the CPRS into an instrument of industrial analysis.

The Prime Minister's demands on him have been mainly for examinations of such narrowly specialised areas as British Rail electrification, Government relations with the nationalised industries, De Lorean, and telecommunications.

All the indications are that Sparrow will develop similar work by the "think tank" on specific financial and commercial issues.

A chartered accountant, Sparrow worked for Ford and Hotpoint before joining Morgan Grenfell. After serving in the corporate finance and investment departments of the bank, he was responsible for a narrower and more focused focus.

"I am accustomed to spending a reasonable amount of time thinking about Morgan Grenfell and its future," he says.

User experience for his new role. And what, no doubt, led the Chancellor to pick him to provide Mrs T with advice on City matters when she turned to it for help as Leader of the Opposition.

"I am not sure that the Chancellor has any particular interest in the financial markets, nor is it as active as it once was in macro-economic surveys. Even if it cannot recapture its early entrepreneurial zest, there are many who would like it to show a little more ambition."

Sparrow's function then, he

Tally-owe

The Hume brothers of Dallas seem to be having another spot of bother with their finances. But the local bank manager is being understanding.

A couple of years back, you may recall, the three Texans lost a dollar or two playing the silver market and, with the help of the Federal Reserve Board, had to put together a quick bank loan of \$1.1m

THE ARTS

Liverpool Playhouse

Erpingham Camp

by MICHAEL COVENY

The Erpingham Camp was a 1980 television play by Joe Orton, seen in a stage version the following year at the Royal Court. Set in a chaotic holiday camp, it was Orton's modern equivalent of *The Bacchae*, with rioting campers ranged in opposition to their amanuacally authoritarian host, Erpingham, after one of the red coats hasสภาพ hysterical, pregnant participant in a screaming competition.

The play has been given a rare old going-over by writer Chris Boad and director Alan Dossor. It is 25 minutes before we hear any lines of Orton: the extended induction is taken up with the establishment of a new subplot in which, a ferocious rock singer, Backhouse (Andrew Schofield), and his tom cat music steadily undermine Erpingham's vision of wholesome entertainment taking over this world and possibly the next.

A lot of this material is of an indifferent quality, but the

general mood it generates is wonderful. Andy Greenfield's splendid design, with its palm trees, bamboo sticks and painted foliage is redolent of Barry Manilow's awful "Copacabana". Red-coats in the aisles, shaking maracas and tambourines like refugees from *Hi-De-Hi*, while Backhouse flourishes a pair of dentures that belong to his unknown father.

The idea for the teeth may have been pulled from *Loaf*; the quest for a lost parent is taken from *What the Butler Saw*. I have no objection to any of this. *The Erpingham Camp*, despite its epigrammatic brilliance, is an imperfect text for the stage, and Mr Dossor marshals all this scenic and interpolated resources to deliver a second act of irresistible apocalyptic grandeur. The patric's sermon on the Gaderene Swine is submerged in a company number ("Do the pig, oink oink") and strip sequence with all the biographies are a depressing symptom.

This was my third visit to the Playhouse under the new regime, and it is as much a relief as a pleasure to see the company hitting something like true form. There is still too much indulgent mugging, of which the silly programme

biographies are a depressing symptom.

Architecture

A tryst at the Tate

by COLIN AMERY

The Tate Gallery is the place

to go for modern art. The current exhibition of recent acquisitions shows that it is becoming more careful and more catholic than perhaps it has been in recent years. The Tate will soon be the place to go for modern architecture. In this field too the trustees and the director have shown an enlightened and spirit rare in institutionalised cultural establishments.

The new Clore wing which will house the Turners will soon start rising to the designs of James Stirling. He has produced a design that is refreshing and original and it is going to be controversial and stimulating. It is much to the Tate's credit that they have boldly given this important commission to an architect who is more greatly honoured abroad than he is in his own country.

The Tate have gone on from this imaginative decision to yet another. They have asked one of our leading younger architects, Jeremy Dixon (who won a limited competition), to design a new coffee shop. It is to be built in the same rather drear basement area as the present coffee shop, and thus presented the architect with a difficult challenge he has resolved brilliantly.

Who is Jeremy Dixon and why can he be described as one of our leading younger architects? It was 10 years ago that he won, with his wife Fenella and architect Edward Jones, the competition for a new county hall for Northampton. He established then a belief in buildings as part of a monumental tradition with a design for a glass

pyramid set in a landscaped nature of the place. The main space is in fact way beneath the main dome of the Tate and Dixon reminds us of this by creating a circular, axially placed ceiling above the centre of the coffee shop.

Four curved tables on a substantial scale reflect the quadrants of the ceiling above. The ceiling itself is reminiscent of the shallow saucer dome in the Breakfast Room at the Sir John Soane Museum in Lincoln's Inn Fields. Following that noble example Jeremy Dixon has his light source from behind the ceiling and reflects the room itself with convex mirrors set into the ceiling. In the centre of the room is a monumental piece of furniture which is also a fountain. From this point the four openings through the Victorian engineers' barrel vaults can be seen on each axis. In the corners of the room are four mirrored alcoves. A great bonus is the additional circular room that the architect has conjured out of a storage space. This will be the trysting place at the Tate for years to come...

The particular skill of the design works on another level. When you are sated with the splendours of the pictures this room will rejuvenate your senses by its cool, purely architectural qualities. The colours will be those of earth and stone, there will be the gentle splash of water and the furniture will have a permanent solidity about it.

In his design for the Tate Gallery coffee shop Jeremy Dixon works from the same principles. He looks first of all at the existing space and the whole spirit of the surrounding building and relates his ideas to the

restrictions of the original space.

Wigmore Hall

Fitzwilliam Quartet

Covent Garden

Bryony Brind

by CLEMENT CRISP

The new programme at the Opera House, which comprises the *Shades* scene from *La Bayadère* and *The Two Pigeons*, offered impressive new casting, and heraldic accident to Wendy Ellis as the heroine of *Pigeons*, on Saturday night. Miss Ellis had started the ballet delightfully, a bright and very appealing girl who drives Wayne Eagling, the young Painter, into paroxysms of loving exasperation. Rosalyn Whitten had just entered in blaze of temperament and flaunted charms as a vivid and alluring gypsy when Miss Ellis slipped and fell.

(The cause could have been a stage made slimy by the daffodil shower that earlier greeted Bryony Brind and Nureyev after *Bayadère*). She picked herself up and danced most bravely on, but was soon unobtrusively replaced by Lesley Collier, who was watching the *Shades* in the allegro finale to the scene, reduces an incident of romantic imaging as ecstatic and mysterious as the wills' scene in *Giselle*, to the mindless level of the *Don Quixote* pas de deux.

Yet whatever my carpings, Bryony Brind is an exceptional artist. She needs the refinements that only come from ballerina coaching, and the example of some great guest ballerinas, necessary for the development of our artists as for the illumination of this repertory and the delight of the public. What Miss Brind and the entire cast also deserve is playing far superior to the leaden, routine rummumery provided by the orchestra under John Lanchbery: the score can sound—as the Kirov has shown—vastly more like like

music.

In the trio of *Shades* soloists, Ravenna Tucker, dragonfly light and exquisite, and Fiona Chadwick, expansive and exultant, were joined by Deirdre Eyden, with her beautiful arms and grand manner. These are dancers of admirable distinction, prospective Nikiyas all.

As a coda, I must stand corrected about my use of the adjective *reverie* last week to describe the arabesques which brings on the *Shades*. This is, correctly, an *arabesque* *allongée*. Mea culpa.

Elizabeth Hall

Brandis Quartet

by DOMINIC GILL

Six years ago the leader of the Berlin Philharmonic, Thomas Brandis, joined with his fellow-Philharmonic Wolfgang Boettcher and the distinguished violin and viola respectively of Peter Brein and Wilfried Strehle to form a new string quartet. The debut was by all accounts a sensational success, and the following season the ensemble twice filled the 2000-seat Philharmonie in Berlin. German critics announced that the nation had suddenly acquired, almost overnight as it seemed, a third string quartet of international calibre.

The Brandis's London debut yesterday afternoon was therefore both a pleasure and a disappointment—a very real pleasure at hearing for the first time an ensemble of such technical distinction, mixed with disappointment at hearing performances which were neither quite so vivid nor so individual as the hermits had suggested.

They began with Debussy's first allegro seemed not to spring organically, but somehow to have been manufactured, from the score. The set of variations was offered serenely, but without joy. An impressive debut in many ways: but I have heard many recitals far less good which touched me more.

worked. The Quartet responded better to the power of the outer movements and the bounding fugue of the finale especially than to the slow movement (a shade less interestingly inflected than it might have been) and the scherzo (lacking some delicacy). Borodin's first has inevitably been eclipsed by the popularity of his second quartet, and certainly there is not the wealth of singable tunes in the earlier work ripe for plauder for the Broadway stage. There is instead a much more intricate construction and greater emotional depth: the slow movement especially is a fine, profound meditation, precisely counterbalanced by the scherzo and trio, all sweetness and light, which follow it. The Fitzwilliam played the work with evident enthusiasm, and one looks forward to their recording of both Borodin quartets with great interest.

ANDREW CLEMENTS

were in for a prickly study in the Fitzwilliam Quartet would usually fill the Wigmore Hall. But there is nothing as certain as a hint of enterprise in the programme building to keep an audience away, and so it proved this weekend. The hall was barely half full for a Fitzwilliam concert which did not fall back on the conventional in a single particular. Even the Haydn that began the evening was the elegant pair of movements that are all he lived to complete of the D minor quartet Op. 103, gracefully turned by the Fitzwilliam on this occasion.

Thereafter followed Paynter, Verdi's and Borodin. John Paynter's *et quart* was commissioned by the Fitzwilliam last year to celebrate the composer's 50th birthday. A programme replete with quotations from T. S. Eliot's *Four Quartets* suggested that we

been transformed into a dirty-mouthed slut (it is alleged) given to dressing up in sex underwear and willing the old boy on to feats he would now be happier to forget. The son takes an exit and hides behind the stairs to witness a little hanky-panky on the sofa. Mr McKern environs this episode with gossipy himself on his own walking stick after diving for Fiona's crotch and pursuing her up the stairs to the marital bed with a half of four-letter words.

I suppose a geriatric faction in the audience might interpret this as either an encouraging start to both reactions and Frank D. Gilroy's calculation on both counts leaves me cold.

The play suggests several things: that the aged are susceptible to carnal urges; that the discussion of sex between father and son is cause of mutual embarrassment; that offspring are lining up at the door to catch out their sires and deposit them in institutions before retiring to pick up on lives of respectable, materialistic banality; and that Leo McKern should be giving performances elsewhere of great parts that he here occasionally conjures, such as Falstaff and Lear.

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DoT probe into Suter share price movement

Department of Trade investigators are looking into movements in the share prices of Suter Electrical at the end of 1980 and early in 1981, before its acquisition of Prestcold from BL. The inquiry relates to possible insider dealing as defined in the 1980 Companies Act, which made such dealing a criminal offence.

In the two weeks before dealings in Suter shares were suspended on January 15 last year, the ordinary shares had risen by 21p to 66p. Suter's deferred shares rose by a like amount. On January 16 Mr David Abel, who held 17.24 per cent of the deferred and 16 per cent of the ordinary shares, resigned from his position at BL to become chairman of Suter.

It is believed that the Trade Department's investigation was set in motion by a report from

the Stock Exchange's unit which monitors large movements in share prices.

In the 15 months since the DoT has had the power to prosecute for insider dealing offences it has looked at a number of cases—probably more than 20—but so far only two prosecutions have resulted.

The first case, in Scotland, ended with the discharge of the accused, who had pleaded ignorance of the law and reimbursed a jobber who had suffered from the "insider" basis of a transaction.

A second case—the first to be brought in England under the 1980 legislation—will be heard in Croydon next month. A husband and wife are being charged with using price-sensitive information (concerning an imminent takeover bid) to which the wife had access through her employment as a secretary in the cor-

porate finance department of a merchant bank.

FT Share Information
The following securities have been added to the Share Information Service:

Baillie Gifford Japan Trust
Radiant Metal Finishing
(Industries).
Speyhawk (Property).

IMI COMPLETION

IMI, the Birmingham-based engineering and building products group, has completed the \$32.5m acquisition, first agreed in principle last November, of The Cornelius Company of Minneapolis, U.S.

Interim—
AAH (R. P.) Mar 8
Finals Mar 5

Fife Indmar Mar 23
Lunova (Cayman) Tea and Rbr. Mar 10

SelecTV subscriber level 'low'

THE PRESENT number of subscribers to SelecTV's three systems is 923, says Mr M. E. A. Sheldene, chairman of this UU Textiles has a new chairman. Mr J. S. Dunn has resigned as chairman and managing director, in his interim statement.

The directors had hoped for a higher subscriber level by this time but have been hampered by a shortage of decoders from Teleze, Inc., the licensors of

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UU Textiles chairman quits

For the third time in as many years, the garment maker became chairman of UU Textiles and his family acquired 59.3 per cent of its equity.

Despite a brief return to profits in the six months to December 1981, the company's problems mounted, and in 1982 it disposed of its knitwear subsidiary and three freehold properties. The wholesale side of Salsfield was also discontinued.

In July 1981 Mr Rutter resigned "due to the ill health of his wife" and managing director Mr Dunn, who had been with the company since 1976, took over as chairman.

In December 1980 the company had announced that it "expected to break even in the year to June 1981," but then made a pre-tax loss of £74,000.

This week the company announced that it had made a loss of £29,400 in the six months to December 25 1981. At the attributable level the losses were £42,700 (£3,500). In a statement the company said that since September the group had been trading profitably. The Rutter family still holds about 50 per cent of the equity.

BIDS AND DEALS
NEW VENTURA/CAIRD (DUNDEE)

The offer by New Ventura Carpets for the ordinary capital of Caled (Dundee) has been accepted in respect of 2,447,838 shares (approximately 91.75 per cent) and acceptances totalling 11,062 shares have been received in respect of the offer for the preference shares (approximately 61.48 per cent).

The offer for the ordinary shares remains open until further notice and New Ventura Carpets intends to acquire compulsorily all the outstanding ordinary shares.

The offer for the preference shares remains open until March 12.

GALLAGHER GP.
THE BUILDING and construction firm, Gallagher Group has bid £1.25m for H. Williams supermarket chain.

The bid, which the H. Williams board is recommending to shareholders, marks the first expansion by Gallagher out of

for one month.

SelecTV is a substantial newspaper consortium in the Far East, with a view to providing a local pay television service, Mr Sheldene says. It is continuing to investigate opportunities in Europe and Australia. However, the company's progress in the UK is still largely dependent upon the Government's policy on the future of broadcasting and communications.

Dates when some of the more important company dividends may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus*) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year".

Announcement last year
APV Mar 30 Final 6.2
Anglo-American Gold Mar 1 Final 600c
Armstrong Equipment Mar 25 Int. 0.55c
Ault and ... Wiborg Mar 6 Final 1.05c
BBA Mar 26 Final 0.9
BICC Mar 24 Final 8.4
BIC Mar 12 Final 5.5
Selskab Int'l Apr 1 Final 3.8
Barclays Blk. Mar 1 Final 9.25
Barclays Mar 17 Int. 3.5
Boeing Mar 18 Int. 1.25c
Soc. (A.) Mar 26 Final 2.33c
Bectel Mar 26 Final 7.1
Bibb (J.) Mar 15 Final 4.32c
Boddingtons Breweries Mar 19 Final 1.8
Booher McConnel Mar 31 Final 1.875
Bowers Apr 8 Final 7.25
British Aluminium Mar 11 Final 2.0
British Petroleum Mar 18 Final 14.0
British Vins Mar 15 Final 2.6
Brown Bros. Feb 28 Final 1.0
Bunz Pulp and Paper Mar 31 Final 3.02
Cable Indus. Mar 31 Final 7.2
Schwartzes Mar 11 Final 2.9
Cape Indus. Mar 31 Final 7.2
Carrington Mar 24 Final nil
Cement Rosedale Mar 18 Final 3.22c
Cone Gold Fields Mar 3 Int. 8.5
DNC Mar 24 Final 1.0
Dove Bars Mar 19 Final 5.0
Ducile Steels Mar 15 Int. 40
Eagle Star Mar 25 Final 5.5
Fairclough Constr. Mar 17 Final 2.85
Fisons Mar 1 Final 3.1
GRC Apr 1 Final 8.5
General Accident Mar 3 Final 1.25c
General Mng. Mar 4 Final 100c
Gulf and Apr 8 Final 4.81
Glyn Mar 8 Final 4.9
Guest Mar 18 Final 4.0
Guinness Peat Mar 15 Int. 2.75
Hewitt Mar 19 Final 4.285
Higgs and Hill Apr 8 Final 2.8
Hongkong and Mar 9 Final 7.45
Shingh Bigc. Mar 26 Final 1.1
Kleinwort Benson Mar 26 Final 6.0
LWT Apr 2 Final 4.088
Ladbroke Apr 2 Final 6.98

Leeds Inds. Apr 9 Final 5.8
Legal and General Apr 1 Final 6.0
Lax Service Mar 19 Final 4.2
London Brick Apr 8 Final 2.82
Low & Bonar Mar 29 Final 1.6
Lucas Inds. Mar 25 Int. 2.6
Midland Inds. Mar 19 Final 14.0
Allied Inds. Mar 4 Int. 5.0
Mitchell Cotts Mar 4 Int. 0.656
Morgan Crucible Apr 9 Final 3.0
News Inds. Mar 20 Final 2.635
Ocean Transport Mar 31 Final 4.7
Phoenix Assurance Apr 1 Final 7.0
Prudential Mar 26 Final 7.0
Ransomes Sims Mar 4 Final 8.0
Rand Jeffersons Mar 4 Final 8.0
Reckitt Colman Apr 1 Final 5.0
Read Apr 2 Final 2.48
Reed Mar 1 Final 1.8
Rockware Mar 25 Final 2.1
Royal Dutch Petroleum Mar 11 Final 1.75
Royal Inds. Mar 20 Final 1.75
Rothschild Mar 25 Final 1.25
Scotish Metropolitan Apr 5 Int. 1.25
Senior Eng. Mar 1 Final 1.05
Shell Transport Mar 15 Final 1.65
Smith and Mar 24 Final 2.6
Nephew Mar 24 Final 1.11
Staffs. Ports Mar 1 Final 2.05
Standard Chartered Apr 7 Final 2.05
STC Mar 20 Final 6.0
Steeley Mar 19 Final 6.5
Sun Alliance Mar 1 Final 18.0
Taylor Woodrow Apr 9 Final 10.57
Tilling (T) Mar 15 Final 4.0
Transp. Dev. Mar 15 Final 2.8
Tricentrol Mar 15 Final 2.5
Turner and Mar 10 Final 2.5
Turner Mar 17 Final 3.0
Turner and Mar 3 Final 7.0
Ulsterman Mar 2 Final 1.25
United Biscuits Mar 11 Final 2.5
Unit. City Merchants Mar 12 Int. 0.8
Wair Mar 24 Final 7.45
Wells Fisher Mar 23 Final 8.2
Woolworth (F. W.) Mar 10 Final 3.555
Yorkshire Chem. Apr 8 Final nil

* Board meeting Intimated. + Rights issue since made. + Tax free. + Scrip issue since made.

** Board meeting Intimated. + Rights issue since made. + Tax free. + Scrip issue since made.

† Forecast.

BASE LENDING RATES

	Feb 26	Price %
1982	High Low	%
339	261	Banco Bilbao
339	260	Banco Exterior
320	228	Banco Hispano
320	239	Banco Ind. Cat.
128	110	Banco Ind. Cat.
382	284	Banco Santander
245	148	Banco Urquiza
245	148	Banco Vizcaya
252	203	Banco Zaragoza
175	82	Dragados
75	59	Faefco
55	45	Federacion
52.5	52.5	Hidrocarburos
102.5	70	Patroliamex
104	70	Pemex
80	60	Union Fonciaria
78.2	60	Union Elect.

Bankers Bank Luton (UK) plc 13.1%
Bank of Cyprus 13.1%
Bank of N.S.W. 13.1%
Bank of N.Y. 13.1%
Banque Belge Ltd. 13.1%
Banque du Rhone et de la Tamise S.A. 14.5%
Barclays Bank 13.1%
Beneficial Trust Ltd. 15.1%
Bremar Holdings Ltd. 14.4%
Bristol & West Invest. 15.1%
Brit. Bank of Mid. East 13.1%
Brown Shipley 14.1%
Canada Pem. Trust. 14.1%
Castle Court Trust Ltd. 14.1%
Cavendish G'ty T'st Ltd. 15.1%
Cayzer Ltd. 14.1%
Cedar Holdings 14.1%
Charterhouse Japhet. 14.1%
Choulton 14.1%
Citibank Savings 14.1%
Clydesdale Bank 13.1%
C. E. Coates 14.1%
Consolidated Credits. 13.1%
Co-operative Bank 13.1%
Corinthian Secs. 13.1%
The Cyprus Popular Blk. 13.1%
Duncan Lawrie 13.1%
Eagle Trust 13.1%
E.T. Trust 13.1%
Exeter Trust Ltd. 14.1%
First Nat. Fin. Corp. 16.1%
First Nat. Secs. Ltd. 16.1%

* Non-quota loans A are 1 per cent higher in each case than non-quota loans B. + Equal instalments of principal. + Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). + With half-yearly payments of interest only.

7-day deposits 11.00%. 1-month 11.25%. Short term £5,000/12 months 13.6%.

7-day deposits on sums of under £25,000 11.00%. £25,000 and over 12.5%.

Call deposits £1,000 and over 11%.

21-day deposits over £1,000 12%.

Mortgage base rate.

Robert Fraser 14.5%
Allied Irish Bank 13.1%
American Express Blk. 13.1%
Amro Bank 13.1%
Henry Amsbacher 13.1%
Arbuthnot Latham 14.1%
Associates Cap. Corp. 14.1%
Banco de Bilbao 13.1%
BCC 13.1%
Bankers Trust 13.1%
Bank Luton (UK) plc 13.1%
Bank Street Sec. Ltd. 13.1%
Bank of N.S.W. 13.1%
Banque Belge Ltd. 13.1%
Banque du Rhone et de la Tamise S.A. 14.5%
Barclays Bank 13.1%
Beneficial Trust Ltd. 15.1%
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Banque du Rhone et de la Tamise S.A. 14.5%
Barclays Bank 13.1%
Beneficial Trust Ltd. 15.1%
Bremar Holdings Ltd. 14.4

EL SALVADOR

The Catch-22 for Mr Reagan

By Anatole Kaletsky in Washington and Hugh O'Shaughnessy in London

HISTORY SOMETIMES repeats itself, but not often. The word "Vietnam" is on everybody's lips in Washington at the moment, as the guerrilla war in El Salvador intensifies towards another bloody climax of the March 28 elections.

The old slogans of the "domino theory" have been disinterred for what the Reagan Administration insists is "the decisive battle for Central America." And Administration spokesmen have turned again to the concept of "incrementalism," the process of escalating military involvement by a series of almost imperceptibly small steps which drew the U.S. into Vietnam, to describe U.S. strategy in El Salvador.

But it is becoming clear that, despite the much-vaunted right-wing backlash which brought President Reagan to power, Vietnam has created a lasting dread of any similar adventure among the American people.

Last week a Newsweek opinion poll showed 89 per cent opposition to direct military intervention in El Salvador. And it is impossible to imagine Congress approving of U.S. troop deployment. The War Powers Act, passed after the Vietnam war had ended, makes it exceedingly hard for any U.S. government to send in combat troops without such approval.

Furthermore, the Reagan Administration's attempts to raise the alarm about Marxist-Leninist insurgency in central America are backfiring. El Salvador may be closer to California than California is to Washington, as one Republican congressman from that state pointed out recently in justifying his support for stepping up aid for the Duarte Government. But the Catch-22 for President Reagan and his supporters on this issue is that every appeal for more assistance for the beleaguered Salvadorean leader only emphasises the weakness of his position and seems to confirm fears either that direct U.S. military involvement will eventually be required or that the war there will simply become a "bottomless pit" for American money, armaments and prestige.

Meanwhile, Washington finds itself more and more isolated from its allies in Europe who have, almost to a man, made it plain that they consider social conditions in Central America,

and not any real or imagined Soviet mischief-making, to be the prime cause of unrest and insurgency.

In Europe, only Britain has so far agreed to a U.S. request to send observers to the March poll. The U.S. line on El Salvador has been countered with varying degrees of vehemence by the right-of-centre Governments in Sweden and Belgium at one end of the political spectrum and the Mitterrand administration at the other.

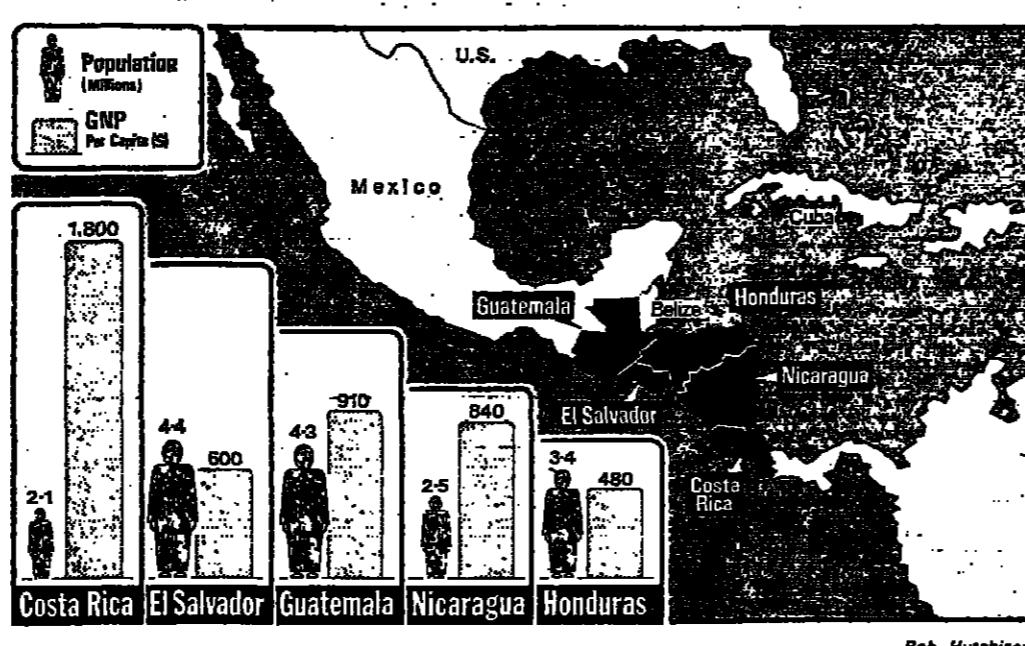
A "military solution" may thus appear to be ruled out. But President Reagan, in his major speech on Latin American policy last week, made no bones about how he views "the true nature of the conflict in El Salvador."

He said that "guerrillas, armed and supported by and through Cuba, are attempting to impose a Marxist-Leninist dictatorship on the people of El Salvador as part of a larger imperialistic plan." The U.S. would "do whatever is prudent and necessary to ensure the peace and security of the Caribbean area."

The addition of the word "prudent" to Mr Alexander Haig's earlier blunt warning that "whatever is necessary" might be done to stop the guerrillas in El Salvador may indicate growing sensitivity to domestic and international feeling about U.S. policy.

But even without external pressure, there is no Administration consensus for the sort of intervention that doing "whatever is necessary" might imply. For example, Mr Caspar Weinberger, the Defence Secretary, is believed to be worried that the present furor over El Salvador may undermine the nation's enthusiasm for the whole Reagan rearmament programme and is distracting attention from what he regards as the infinitely more important issue of Poland and U.S.-Soviet relations.

So the centrepiece of the Administration's strategy has become the March 28 election. The State Department's hope, according to a senior official there, is that the constituent assembly which these elections create will lead to a Government which satisfies three essential conditions: that it is "reform-minded," that it has "some democratic legitimacy" and that it "will not create horror stories about violence in



COSTA RICA: Functioning parliamentary democracy; President-elect Luis Alberto Monge, cautious social democrat; current account deficit (1981) \$4.4bn.
EL SALVADOR: Military civilian junta; President Jose Napoleon Duarte, Christian Democrat; current account deficit (1981) \$225m.
GUATEMALA: Democratic former but effective military rule; President General Romeo Lucas Garcia; current account deficit (1981) \$250m.
NICARAGUA: Revolutionary government with Marxist and Christian elements; current account deficit (1981) \$450m.
HONDURAS: Parliamentary rule with military influence; President Roberto Suárez Córdoba; current account deficit (1981) \$300m.

tomorrow's Washington Post."

If President Jose Napoleon Duarte's Christian Democrats win convincingly the first two of these objectives at least may be met. The Organisation of American States, including its democratic members, such as Costa Rica, Venezuela and Peru, has strongly backed the elections. The bishops of El Salvador gave their qualified endorsement last week (even though Catholic leaders in the U.S. have condemned U.S. policy in El Salvador) and pointed out that the local bishops' support has been grudging and may have resulted from pressure.

On the second question—reform—the Christian Democrats are still committed to land redistribution though they have achieved pitifully little of the land reform promised in October 1979 when liberal army officers, backed both by the Christian Democrats and by the Social Democrats (who have now joined the guerrilla movement) overthrew the military insurgent coalition.

oligarchy of General Carlos Romero. Indeed State Department officials claim that there is very little difference on substantive issues between the Christian Democrats and the Social Democrats, who left the original coalition mainly because they saw the old rightist military re-emerging to dominate the Government.

But, there are few illusions

even in Washington, that the election will accomplish the third objective, the re-establishment of some semblance of order in the country. At best, the legitimisation of the Duarte Government could increase its bargaining power with the military who are supposed to serve it, but in fact act without reference to Duarte or against his orders. If this allowed reforms to proceed more rapidly and violence to be curbed, it could further dissipate support for the guerrillas and conceivably lead to a split between the extremists and the moderates in the FMLN/FDR.

But, even if the Christian Democrats do well, there is no guarantee that they will be able to gain control over the armed forces and chart the country's political progress. More ominous is the possibility that the two extreme right-parties which are the Christian Democrats' only serious opponents in the elections will succeed in undermining Sr Duarte's credibility or even oust him altogether.

If Colonel Roberto D'Aubuisson, who claims to see little difference between Christian Democrats and Communists, should emerge after the elections as the most powerful figure in El Salvador, the State Department admits it would be faced with an acute dilemma.

Unless he could galvanise the military into achieving a rapid if bloody, victory over the guerrillas, congressional and public pressure to abandon El Salvador to the insurgents would probably be almost irresistible.

It is perhaps not surprising that for now U.S. policymakers

are presenting their ultimate effects on prices, but for a transitional period will affect both output and prices in proportions which the Government can neither control nor precisely forecast.

By expressing the money GDP objective as a fairly long moving average, one is ensuring against any inflationary explosion, without hitting output on the head simply because it is bound to rise in irregular spurts.

An "Old Keynesian" who still believes that the Government can determine output in the longer term by injecting demand is absolutely right to reject a money GDP target. But then he would have to argue that if monetary demand had grown even faster in the 1970s than by the fourfold increase which did take place the result would have been higher output and not just more inflation.

The criticisms from the monetarist camp put me in mind of Oscar Wilde's "God

try to avoid looking beyond the

March 28 elections. Their public statements so far have boxed them into a corner. While formally "ruling nothing in or out" they have created the impression that negotiations with the insurgents are impossible and hence that a military solution may be inevitable.

The political realities appear to indicate that in fact, a military solution would be impossible, making negotiations the almost inevitable.

In advance of this, energetic efforts are being made behind the scenes to prepare the way for eventual talks. The FDR or the civilian arm of the FMLN guerrillas, headed by Sr Guillermo Martínez Ungo and Sr Héctor Oqueli have been presenting their ideas for "negotiations without preconditions."

A week ago President José López Portillo of Mexico urged the U.S. to avoid the "gigantic historical error" of intervening in Central America and to seek instead a "compromise solution." This would inevitably involve its policy on Nicaragua as well as El Salvador, since acknowledgement that the Salvadorean guerrillas had some legitimacy would remove the main plank of U.S. attacks against Nicaragua.

The Carter foreign policy of promoting human rights and social reforms in Latin America, even at the expense of undermining "friendly" right-wing dictatorships, which led to left-wing victory in Nicaragua and the collapse of the Romero dictatorship in El Salvador in 1979, still has strong support in Congress and in parts of the State Department.

Against his instincts and the judgment of many of his advisers, Mr Reagan may yet find his own foreign policy moving the same way.

In the shadows meanwhile is the spectre of war in neighbouring Guatemala which some State Department officials forecast will be even bloodier than that in El Salvador. There

a newly unified group of left-wing guerrilla organisations are presenting a serious challenge to the military government whose leader, General Romeo Lucas, genuinely looks on President Reagan as a dangerous liberal.

SHOULD TOTAL spending, as measured by Money GDP be the final target for expressing the goals of monetary and fiscal policy? The suggestion that it should has now been condemned by Professor Wynne Godley of Cambridge and by the NIESR Review as well as by monetarist economists from the City University in their Annual Monetary Review. In Buckmaster and Moore's Economic Comment and a new IEA Occasional Paper, Could Do Better.

Let me adapt an analogy from an article on Control Theory in the new London Business School Economic Outlook. Suppose that you are intended to drive from London to Glasgow. The "Old Keynesian" critics say that Glasgow is not a sensible destination. The pure monetarists accuse one of ignoring the route.

The City University economists emphasise the Sterling M3 highway. Other monetarists emphasise the narrower M1. A third group stresses putting the right amount of PSBR petrol into the tank.

An emphasis on destination enables a driver to switch routes in the light of obstacles actually met or anticipated, without appearing to do a U-turn or abandoning the destination. New information might indicate a change of route, e.g. from M1 to Sterling M3 or even a short period on the very slippery exchange rate highway. It may also indicate a change of monetary speed.

Until some coherence is introduced, the person who emphasises "Glasgow" seems to be adding to the confusion already engendered by those who are heatedly arguing about which M route to take. But the only hope of engendering clarity is by insisting on Glasgow all the same.

Nor is the matter merely presentation or confined to the expectations of passengers. Unless the drivers realise where they are going they will be bad at devising routes. This is especially so for "permanent official" drivers, who may not believe in the destination in the first place, and who may be all too inclined to stick regardless to a particular route because of what they regard as a political directive, and thus escape responsibility if they end up in the Irish Sea.

Lombard

How to drive to Glasgow

By Samuel Brittan

issues are consistently and accurately predicted by yourselves in plenty of time for stars to swell funds out of one bank into another. The reluctance of City institutions to innovate in tender methods cannot be attributed to any lack of success in their past use. The Lex comment (February 22) that the tender system "may have serious limitations with a very large equity share" in the face of such evidence as one has for both London and Continental markets and it ignores the possible attractions of variants such as multiple-bid tenders, which are eschewed by the

City in favour of the single shot, non-negotiable offer. Far from being innovative, the City has shown itself here to have all the marketing sophistication of a mock auction organiser—and presumably the same lofty opinion of their clients' intelligence. Might one, in passing, have the temerity to ask Messrs Rothschild to justify the "underwriting" commission for Amersham International?

Roger Buckland
The University of Aston
Management Centre,
158, Corporation Street,
Birmingham

issues are consistently and accurately predicted by yourselves in plenty of time for stars to swell funds out of one bank into another. The reluctance of City institutions to innovate in tender methods cannot be attributed to any lack of success in their past use. The Lex comment (February 22) that the tender system "may have serious limitations with a very large equity share" in the face of such evidence as one has for both London and Continental markets and it ignores the possible attractions of variants such as multiple-bid tenders, which are eschewed by the

South Africa is fully committed to a policy of stability, private enterprise and prosperity for all. Nationalisation must be of a completely different type to that operated in the UK since 1945.

Those who do the work must be fully involved in ensuring that what happens in their workplaces fits in with democratically decided priorities. The experience of the Soviet Union and Eastern Europe shows clearly the inefficiencies of bureaucratic dictatorial methods. The alternative is not to passively accept the dictatorship of the market but to forge genuinely democratic forms of planning.

Andrew Glyn
Corpus Christi College,
Oxford

materials are essential for making computers, machine tools, jet engines, gearboxes, TVs, drilling bits and defensive armaments. And they know there are no major alternative sources outside the communist bloc.

South Africa's enemies are confident that by creating instability in the Republic, they can cause disruption in the West.

Further information can be obtained from
The Director of Information, South African Embassy,
South Africa House, London WC2N 5DP.

Letters to the Editor

The purposes—and failures—of monetary targets

From Mr R. Bootle.
Sir.—In his article, "Why mumbo-jumbo is winning" (February 18), Samuel Brittan reiterates his now well-known view on the merits of money GDP as an economic indicator or target, but he gave the argument against it short shrift, and no doubt left those unversed in the technicalities of monetary targets in a state of some confusion. Yet Mr Brittan's enthusiasm for the concept, and the importance of the issues, deserve a reply.

There are two fundamental purposes of monetary targets. The first is to act as an intermediate objective to guide (and constrain) official policy with the aim of allowing monetary demand, the ultimate objective, to expand at an appropriate pace. The second is to proclaim a commitment to the public that government policy will be directed towards expanding demand at that rate, in the hope that this will influence expectations.

By blurring this distinction Mr Brittan may have confused the issue. Money GDP cannot act as a target in the first sense. The aim of monetary target, or indeed any sort of financial policy, is to influence money GDP in the future. Money GDP cannot itself take on this role, not because, as Mr Brittan argues, statistics on it appear with a delay of a few quarters, nor because, as he admits, it fluctuates a good deal from quarter to quarter, but rather because the only feasible guides to policy now are those current variables which have an influence on the future. Even if money GDP statistics were available with as short a lag as the money supply figures, this would do nothing to compensate for the fact that the current value of money GDP does

not, except in a statistical sense, have an influence on money GDP in the future.

Mr Brittan might well acknowledge this since he argues that a money GDP target should not replace the various measures of money supply but supplement them. This addition is important, he argues, because without a specified money GDP objective operating with a family of monetary variables has "so many escape clauses that almost anything that happened would be permissible within the so-called strategy." By contrast, given a specified money GDP target, operating with the same family of variables would provide "flexibility." But the escape clauses and the flexibility seem to me to be the same thing. If we really do not know what particular combinations of the exchange rate, interest rates, and monetary growth will keep money GDP growing at a particular rate, we do not know if whether or not we publish money GDP targets.

This brings us to the second function, for which money GDP is a genuine candidate. Although the Government has had some success in reducing inflation this can hardly be due to the success of monetary targets. They have been a failure partly because they have been wildly overshot, but more importantly because wage bargainers have simply ignored them.

How could money GDP do any better? Bearing in mind the appalling record on FM3 control, it is perhaps difficult to see how money GDP could do any worse on the score of controllability, but in principle it is less controllable than FM3, being further removed from the instrument of policy over which the authorities do have control. Moreover, in order to influence it, the authorities have to con-

trol, if not FM3, then variables similar to it.

When it comes to impinge on the thoughts of wage bargainers, I cannot see why money GDP would be more effective than the money supply. Without a breakdown between price and output changes, a figure for monetary demand or money GDP is virtually useless. If you tell the manager of a company that in a year's time money GDP will be rising by 10 per cent, it makes an enormous difference whether this represents a 10 per cent increase in prices or a 10 per cent increase in output. If the former, his company's costs will be increasing by about 10 per cent; if the latter, not at all. In the former case, the company might go out of business if it did not increase its prices by about 10 per cent; in the latter, it might go out of business if it did.

This is why the Treasury objection, that following a money GDP target could lead a government to knock an incipient economic recovery on the head. Mr Brittan's reply to this, he argues, would not be much affected by a short-term spurt in output. The trouble is that a two-year moving average would not be much affected by a short-term spurt in anything—including prices. That is the nature of moving averages.

I sympathise with Mr Brittan's disillusion with monetarist "mumbo-jumbo" but I cannot see how adopting money GDP as a formal target would provide any way out.

Roger Bootle,
Capel-Cure Myers,
Bath House,
Holborn Viaduct, EC1.

Meeting the social need

From Mr A. Glyn.

Sir.—Neither of your correspondents, Mr O'Brien (February 17) and Mr Hall (February 19) make any attempt to dispute the contention of my article that our present economic system offers no prospect of restoring full employment in the foreseeable future.

Of course, as Mr Hall says, those currently employed expect a decent standard of living. It is not the City which will provide them with the necessary consumer goods, but their own efforts. The gross domestic product this year will be around £275bn. Taking into account of the numbers of unemployed, full employment would involve increasing the number of those at work by about 20 per cent. Productivity would rise as well as capacity was better utilised, so an increase in output of 25 per cent is entirely possible. This would represent an extra £70bn or so of production, representing an additional £25 per week for every person, from baby to old-age pensioner, in the country.

This is a measure of the devastating economic waste involved in mass unemployment. Goods are not produced by money of course, but in the present economic system they are produced for money, this gives the City, as guardian of private profit, its crucial role.

Unlike the position in 1945 the present situation of economic crisis means that Mr Hall's criterion of what people "are willing to pay for" (he should have said "able to pay for") is incompatible with full employment. Production must be planned according to the criterion of social need.

Simply nationalising the major companies in the economy does not guarantee a successful expansion as both your correspondents point out.

WILL BRITAIN FALL FOR THE LINE THAT INSTABILITY IN SOUTH AFRICA WOULDN'T AFFECT THE WEST?

South Africa is fully committed to a policy of stability, private enterprise and prosperity for all. Nationalisation must be of a completely different type to that operated in the UK since 1945. Those who do the work must be fully involved in ensuring that what happens in their workplaces fits in with democratically decided priorities. The experience of the Soviet Union and Eastern Europe shows clearly the inefficiencies of bureaucratic dictatorial methods. The alternative is not to passively accept the dictatorship of the market but to forge genuinely democratic forms of planning.

Andrew Glyn
Corpus Christi College,
Oxford

U.S. BONDS

Mid-week reverse shows underlying scepticism

A NOTE of anxiety crept into the bullish U.S. credit markets last week, and eventually came to dominate the mood. Whether this will put a stop to the rally is not clear, but it shows how close to the surface scepticism still lies.

The markets began the week in good shape, extending the strong rally of the week before.

The Fed Funds rate fell nearly 3 percentage points from the previous week's close to 12.50 per cent on Wednesday, and this helped the whole maturity spectrum. Encouraged by what they saw, the major banks cut their prime rate from 17 per cent to 16.5 per cent while bonds rose to levels about 5 per cent above their recent lows.

Yet in the second half of the week, the market went into reverse. The Fed funds rate bounced back up again and closed sharply higher on Friday at 14.4 per cent. Bonds were also off more than a point from their highs of the week. The latest inflation figures, which showed prices rising by only 0.3 per cent a month, failed to provide any cheer.

The change in bond stemmed partly from the Federal Reserve's apparent reluctance to add reserves to the system at a time when Wall Street money market analysts had calculated they would be in short supply. Some people read this as a sign of credit tightening—wrongly, as it turned out.

On Friday evening the Fed took the highly unusual step of announcing that reserves would be over-plentiful this week for various technical reasons to do with treasury deposits. This was apparently why the Fed decided not to supply the market last week.

This revelation, cryptic though it is, strongly implies that the Fed funds rate will fall again early this week, which would be bullish for the market in general.

Yet last week's weakness was

also due to renewed worries about the money supply—which turned out to be justified.

M1 rose by \$1.2bn, not an

enormous figure but a setback to those who were looking for more drops like that of the week before.

M1's growth over the latest quarter is now 11.2 per cent on an annual basis, exactly twice the Fed's maximum target. But the Fed's restrained handling of the recent alarming behaviour of M1 has taken much of the sting out of the money supply crisis. If the market has any big worries, they have shifted back to the threat posed by the Federal budget deficit, which looms larger than ever.

The decline in interest rates poses something of a challenge for U.S. corporate treasurers. Is this one of those rare "windows" where they should reach in quickly for some well-priced money before rates come down further? Or can they afford to wait?

Judging by the comparatively small pick-up in the pace of borrowing last week (in contrast to the Euromarkets), treasurers do not appear to be in any great hurry. But investment bankers report a surge in requests for advice, suggesting that the volume of new issues could accelerate in the weeks ahead.

In a rare "commercial" for the bond market, Mr Paul Volcker, the Fed chairman, said last week: "Given reasonable confidence in the success of an anti-inflation programme, today's bond market would appear to offer extraordinary investment opportunities." That is about the closest thing to an interest rate prediction Mr Volcker has ever made.

The Treasury's current needs—for once—are relatively small, giving the market a bit of a breathing space. Its cash balance is unexpectedly high for this time of year, and no major issues are planned except for the regular auctions of treasury bills and the like.

David Lascelles

U.S. INTEREST RATES (%)
Week to Week to
Feb. 26 Feb. 19
Fed. funds wky. ev. 13.20 15.13
3-month Treas. bills 12.31 13.24
3-month CD 13.20 15.00
30-day Treas. bonds 14.27 14.27
AAA Util. 16.00 16.35
AA Industrial 15.25 15.75

Sources: Salomon Brothers (estimates).
Last week to February 17 M1 rose
\$1.2bn, up to a seasonally adjusted
\$447.7bn.

Boliden raises dividend despite profit downturn

BY WILLIAM DULLFORCE IN GOTHEBORG

BOLIDEN, the Swedish metals and chemicals group, reports a fall in pre-tax profit from SKr 428.8m in 1980 to SKr 278.2m (\$48.8m) last year. The board nevertheless proposes to raise the dividend by SKr 1 to SKr 15 a share for a total payment of SKr 69.4m.

Group sales advanced slightly more than 4 per cent to SKr 5.77bn (\$1bn). Sales of Supra, the Swedish fertiliser company, which was sold to Norsk Hydro during the year, are included for the first nine months.

Group copper output rose by 30 per cent during the year but lead output was halted for several months by an explosion at one of the works. The loss on metals production was mainly due to low prices.

The chemical business was hampered by weak demand on the Swedish market but the devaluation of the krona in September opened the way for increased exports.

Chemicals improved earnings from SKr 13m to SKr 40m.

Mr John Dahlfors, the managing director, says Boliden

reinforced its financial standing during 1981 by the sale of Supra and an increase in the market value of its investment portfolio to SKr 750m.

The high interest rates in the U.S. add to the uncertainty over Boliden's prospects for 1982. Mr Dahlfors estimates that earnings can be kept at the 1981 level provided business conditions improve in the second half and metal prices increase.

ASTRA, the leading Swedish pharmaceutical group, reported final group profits before extraordinary items of SKr 240m (\$41.6m) for 1981, up 22.5 per cent from the previous year's SKr 181m. Sales in 1981 were SKr 2.25bn (\$390m), up from SKr 1.99bn in 1980, our Financial Staff reported.

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The high interest

INTERNATIONAL BONDS

Flood of new issues digested with ease

EUROPE'S capital markets were functioning like a well-oiled piece of machinery last week, providing reliable service to borrowers, investors, and issue managers.

With quiet precision the Eurodollar bond market churned out 16 new issues and managed to process them with relative ease. Nearly \$1.2bn of new fixed-interest paper was launched and a surprising portion of it was good quality material.

In the secondary markets recently launched Eurodollar bonds gained up to one point, Euro D-Mark bonds 1 point, and Swiss franc foreign bonds 1 point on the week. The markets were not rallying, but they were certainly performing in a healthy manner.

Of course it did not hurt that interest rates were coming down in markets from New York to Zurich. The six-month Eurocurrency deposit rates (see chart) have been falling and so have bond dealers inventories.

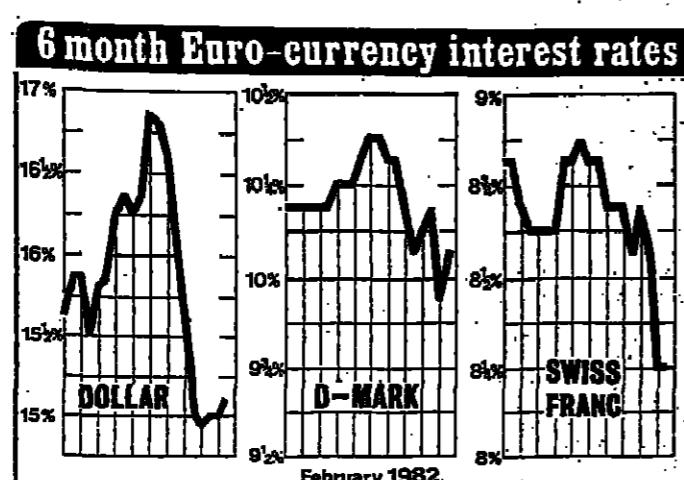
Throughout most of the week Eurodollar traders found good buying demand and many had to scramble at times to cover short positions. The comfort of a positive carry allowed dealers to sleep better at night, safe in the knowledge that their inventories were making, rather than losing money.

On the investors' side the appearance of top-quality Triple A rated names brought the stay-at-home types back into action. Zero coupon bonds were traded by a number of London-based institutions and retail investors. New issue managers found eager Swiss retail investors stamping up capital.

There was also a good deal of swapping by investors moving from Yankee bonds to Eurobonds and others moving from more seasoned to newer Eurobonds.

The market did not respond with such fervour just because it was in a good mood, however. The flood of new paper was being digested because a lot of funds are being attracted by well-executed deals. And the Eurodollar market continues to disseminate, passing over the less exciting coupons and maturities.

Among the best issues is the \$150m five-year Canair 15% per cent paper. The company is owned by the Canadian



CREDITS

Pakistan gets what it wants

BANKERS CAN argue for hours about the relative attractions of a particular Eurocredit borrower, but last week saw Pakistan achieve what Pakistan wanted — despite a divergence of opinion among its prospective lenders.

About three weeks ago a group of seven banks — Arab Banking Corporation, Bank of America, Chase Manhattan, Chemical Bank, Citibank, Gulf International Bank, and Manufacturers Hanover Trust — combined to bid for a \$350m multi-tranche three-year credit for Pakistan.

Pakistan rejected the bid, which ranged from 4 per cent to 1 per cent above the London interbank offered rate (Libor).

What Pakistan wanted was a range of spreads from 4 per cent to 1 per cent instead. The going rate on its 15-month \$200m credit last year was 4 per cent over Libor, though in the troubled months of 1980, there was even a spread of 18 per cent above Libor.

But a strong view was taken by the Government of Pakistan and as a result, the seven-bank syndicate split up. Citibank, which carries a 4 per cent margin, for one, felt the terms being

demanded were simply unrealistic. But a market takes more than one.

The result of all this was that Bank of America formed its own group and returned to face the Pakistani officials. Now its group has won the mandate for a borrowing worth \$175m.

There are three tranches in the credit: The first is \$75m for one year and the spread is 4 per cent above Libor. The second is \$50m for two years and carries a 4 per cent margin. The last is three years, also \$50m, with a 4 per cent spread.

The management fee has not been disclosed, but the group obviously sees something which some other banks did not. Bank of America is agent and its partners are Chase Manhattan, Gulf International Bank, Morgan Guaranty, and the Habib Bank.

Meanwhile, in Latin America, business is not exactly booming. Some banks may have examined their country lending limit and found little need to race into action.

Ecuador is said to be searching for short-term funds, having

already hinted at rather hefty borrowing requirements.

In Europe bankers were busy counting up Polish interest payments and wondering what the next event would be in Romania's game of give-and-take. A meeting of Poland's key Western bank creditors in London on Friday seemed to result in a delay beyond the much-rumoured March 4 date — when the 1981 rescheduling agreement was going to be signed.

Alan Friedman

EUROGUILDER NOTES

Foreign investors 'buy the currency'

PROSPECTS OF another sizeable Dutch balance of payments surplus this year and the resulting firmness of the guilder have increased the attractiveness of the Euroguilder note market. The Netherlands Central Bank still keeps a close watch on its own small corner of the Eurobond scene, but it has eased some controls recently.

Two new issues have been made so far this year: a FI 100m placement by the Government-backed National Investment Bank at 11% per cent and a FI 75m European Investment

Bank (EIB) issue at 11 per cent in 1981. 13 issues with a total value of FI 1.01bn (\$380m) were made. The central bank, whose permission is required, allows a new issue every four weeks on average.

With the official forecast for a 1982 balance of payments surplus of FI 1.3bn (\$5bn), the Central Bank is now quite happy to encourage capital exports. So from January, Dutch investors have been able to take up notes issued by foreign borrowers on the Euroguilder market. Dutch residents were previously re-

stricted to notes issued by Dutch borrowers.

Established in 1966 to absorb inflows of speculative foreign money which threatened to disrupt domestic monetary policy, the Euroguilder note market is now proving a useful siphon for surplus domestic funds.

The Central Bank, while still reluctant to allow the guilder to take on a reserve currency role, has also increased the size of the issues it allows. It is still keen to maintain a distance between the Euroguilder and domestic guilder markets and

short—usually 5-year—maturities are the norm for Euro-bonds.

Euroguilder notes are not underwritten but are sold on a best effort basis with no stock exchange listing or prospectus. A strong element of self control is built into the market, given the dominant position of the two large Dutch commercial banks — Algemene Bank Nederland and Amsterdam-Rotterdam Bank and their merchant banking subsidiaries.

Issues must be lead-managed by one or more Dutch banks

with up to two foreign banks taking part in the management syndicate. On larger supranational issues, however, up to four foreign co-managers are now permitted.

Euroguilder market yields are currently lower than Euro-

dollar issues, but Dutch notes do have a one point edge over the D-Mark sector. The secondary market has been attractive in recent weeks with foreign investors "mainly buying the currency," according to one dealer.

Charles Batchelor

Alan Friedman

Borrowers	Amount m.	Maturity	Av life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
Amanda [†]	30	1997	15	*	100	Nippon Kangyo, Schroder Weise, Nomura Int'l., Dai-Ichi Kangyo	
Occidental Petrol.	75	1987	5	*	*	SBC Int'l., Dean Witter Reynolds	
Canadiart	150	1987	5	15%	99%	Morgan Guaranty	15.576
Hiram Walker [†]	75	1989	7	16	100	SG Warburg	16.000
Citicorp [†]	125	1997	15	15%	100	CSFB, Citicorp Int'l.	
EIB [†]	150	1989	5	15%	100	Bank	15.500%
Australian Ind. Devt. Bank [†]	50	1987	5	15%	99	CSFB	15.500
CNAI [†]	75	1997	10	15%	100	CSFB	15.800
Fujikura Cables [†]	20	1997	15	*	100	BNP, CSFB, Caisse des Dépôts et Consignations	15.875
Nova Scotia [†]	75	1989	7	15%	100	Nomura Int'l.	
Australian Res. Devt. Bank [†]	30	1987	5	15%	99%	UBS Secs.	15.750
Burroughs Corp.	50	1988	6	15%	*	SBC Int'l.	15.400
World Bank [†]	250	1988	6	15%	99%	Kidder Peabody Int'l.	15.300
Res Denki Co [†]	15	1997	15	*	100	Deutsche Bank	
Dome Petro-Int'l.	50	1989	7	—	100	NP [†] Secs., Wardley	
Swed. Export Credit [†]	75	1992	7	—	100	Société Générale	
						Morgan Stanley, Bank of America, CSFB	
Swed. Export Credit [†]	200	1994	12	0	19.70	Morgan Stanley, Goldman Sachs	14.500

* Not yet priced. [†] Final terms. ^{**} Placement. ^{††} Floating rate note. [‡] Minimum. [§] Convertible. ^{**} Registered with U.S. Securities and Exchange Commission. [†] For first three years. Note: Yields are calculated on AIBD basis.

CURRENT INTERNATIONAL BOND ISSUES							
Borrowers	Amount m.	Maturity	Av life years	Coupon %	Price	Lead manager	Offer yield %
D-MARKS							
Nippon Sheet Glass [§]	30	1987	5	7	100	Deutsche Bank	7.123
Murata [§]	50	1990	3	*	100	Bay, Vereinsbank	*
Spanish Telephones	100	1992	10	104	100	Dresdner Bank	
Nafinsa	150	1990	8	11	100	Dresdner Bank	*
Electricite de France ^{††}	100	1992	10	97	100	Bay, Hypotheken	9.875
SWISS FRANCS							
Toyo Kanetsu [§] [†]	20	1987	—	5%	100	SBC	5.875
Casio Computer [§] [†]	80	1987	—	6	100	UBS	6.000
Quebec [†]	100	1992	—	7%	100	UBS	7.375
Amada [†] [§]	50	1987	—	100	100	UBS	
Co-Op Denmark [†]	25	1992	—	8%	100	Bank Hofmann, Banque Scandinave en Suisse	8.375
Satishwar ^{††}	150	1988	—	7%	99%	CS	7.455
Mexico ^{††}	100	1987	—	8%	100	UBS	8.500
Hiram Walker ^{††}	100	1988	—	7%	100	CS	7.500
SCN ^{††}	100	1992	—	8%	100	CS	
STERLING							
Trans-Canada Pipelines [†]	25	2007	25	16%	98.534	Hambros Bank	16.740
FCU's	25	1990	8	14%	100	Societe Generale, Banque Bruxelles Lambert	14.090
YEN							
Usiminas ^{††} [‡]	10bn	20bn	1992	8%	9	Bank of Tokyo	9.000
World Bank						Daiba Europe	
KUWAITI DINARS							
Dart and Kraft [†]	7	1989	7	11%	99	KIIC	11.969

All these Bonds have been sold. This announcement appears as a matter of record only.



US\$ 150,000,000

Zero Coupon Bonds due 1992

Unconditionally guaranteed by
The Republic of France

Offering price: 25.82% of principal amount at maturity

Crédit Commercial de France

Bank of America International Limited • Banque Bruxelles Lambert S.A.
Dresdner Bank Aktiengesellschaft • The Nikko Securities Co. (Europe) Ltd.
Société Générale de Banque S.A.

New issue • February 22, 1982

All these Bonds have been sold. This announcement appears as a matter of record only.



US\$ 150,000,000

Zero Coupon Bonds due 1994

Unconditionally guaranteed by
The Republic of France

FT Monthly Survey of Business Opinion

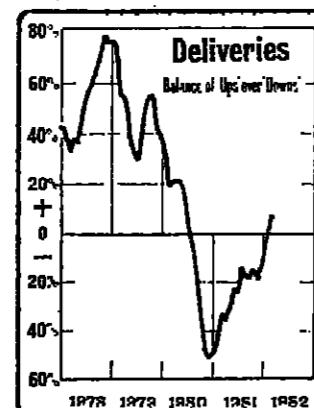
GENERAL OUTLOOK

Marked recovery in confidence

INDUSTRY'S optimism about the future is rising, buoyed by the clear feeling, and not a little hope, that the economy is over the worst and will improve consistently during 1982.

General confidence is well up on the gloomy levels of last year and 1980, with nearly half of the companies surveyed saying they are now more optimistic than they were four months ago, compared with less than a third towards the year-end.

The main reason for greater confidence among engineering companies is improvements in orders, although the coal miners' vote on pay was also cited because it might lead to greater capital spending by the Coal Board. None of the companies in the engineering sector is less optimistic than



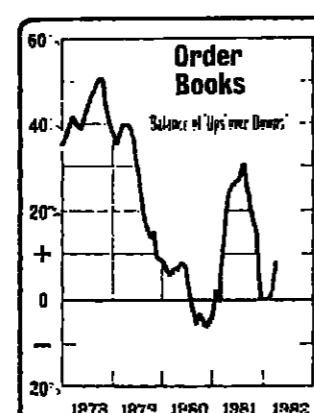
four months ago. In the chemical and oil sector, confidence was improved by more favourable exchange rates, better productivity and the belief that the economy was going to pick up. Of the companies which were less optimistic, uncertainty over the situation in the U.S. was mentioned, as were fears about the extent to which the U.S. problems might affect Britain and Europe this year.

Greater optimism in shipping and transport was due to the elimination of loss-makers, although there was some concern at the rate at which new bulk carrier tonnage was being delivered without any corresponding expansion in world trade.

ORDERS AND OUTPUT

Split views on exchange rate

ALL THREE sectors indicate increasing order books compared with October when they were last questioned. There were signs of customers starting to reorder from the engineering sector having reduced their stocks to very low levels. Exports of sophisticated equipment to OPEC countries are good. Chemical order books are also improving, except for plastics and brewing chemicals, where demand remains poor. One shipping company described freight rates as "appalling" and another felt that if the situation deteriorated further the Government might have to subsidise shipping costs,



although this appears to be wishful thinking.

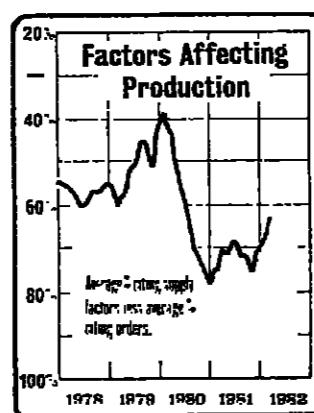
Both engineering and chemical and oil sectors are more optimistic about increasing their exports in the next year. The exchange rate remained the main factor affecting exports, though some think lower exchange rates have helped and others say the uncertainty over the rate is making life more difficult than ever. One company said it did not know at what price to accept a U.S. order because of the fluctuating sterling-dollar rates. Other difficulties were finance facilities and the spreading recession in West Germany and the U.S.

CAPACITY AND STOCKS

Destocking almost over

AFTER A long period of destocking, most companies in all three sectors felt the current level of stocks was about right. The chemical and oil sector was less inclined to expect increases in raw material stocks but still expected an increase in stocks of manufactured goods in the next 12 months. Both engineering and chemicals indicated that improved stock control systems were being introduced.

Shortages of home or export orders or consumer demand are still the major, if slightly less prominent, factors affecting production—and one chemical company was actually waiting for a plant to come on stream, which led to its output being affected by a shortage of capacity.



For the third consecutive month the extent to which pro-

duction is affected by demand rather than supply factors has moved in the supply direction.

In spite of the increasing pool of available labour, there are more complaints about its quality and suitability for skilled vacancies. One engineering company said past failures to train and give incentives to the right calibre of managers meant it was now short of people to manage high-technology operations overseas, and there is a persistent shortage of suitable high-grade scientific and engineering graduates.

No specific shortages of supplies were reported in any sectors although delayed deliveries are still an occasional problem.

CAPACITY WORKING

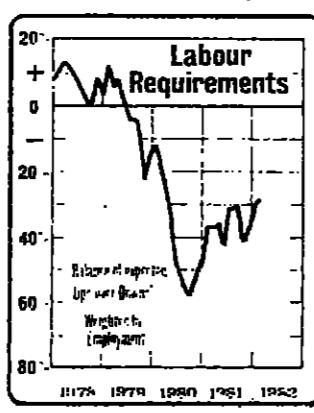
Are you working at your planned output level for this time of year?	4 monthly moving total				February 1982			
	Nov.-Feb. %	Oct.-Jan. %	Sept.-Dec. %	Aug.-Nov. %	Engg. (Non-elect.) %	Chem. & Oils %	Transport %	Shipping %
Above target capacity	1	1	1	3	0	0	0	0
On target	60	56	52	44	40	83	73	
Below target capacity	38	41	47	52	60	17	27	
No answer	1	1	0	1	0	0	0	

INVESTMENT AND LABOUR

Few signs of new jobs

THE INDEX for labour requirements is at its highest for two years, although still very low and in most cases the main redundancies and labour-hushing appear to be over. There is still some over-manning, however, and substantial increases in output could probably be achieved with no very little increase in workforce.

Both engineering and shipping and transport sectors expect their capital expenditure over the next 12 months to increase. This is a complete reversal in shipping and transport, where last October every company expected capital spending to fall. There are now indications of substantial purchases of heli-



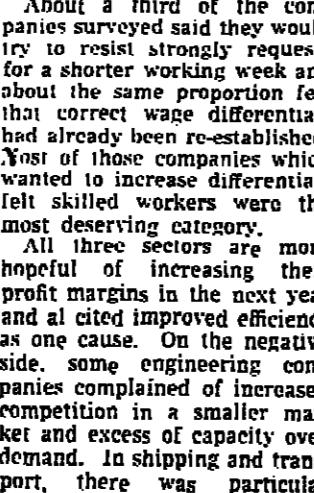
copters and ships. More companies now feel their liquidity levels are about right and if there were to be a sudden recovery surge there are signs that liquidity might be strained. As the move out of the recession is expected to be both slow and modest this year, present liquidity levels in all three sectors are unlikely to pose problems.

Chemical and oil concerns are now less inclined to say they will need bank borrowing as a source of finance for capital expenditure. Fewer companies are now referring to stock reductions as a means for financing capital spending, confirming the signs that destocking is over.

COSTS AND PROFIT MARGINS

Growing fears about wages

THERE IS greater feeling than in October that wages are going to rise significantly faster and in consequence, unit costs are more widely expected to go up.



About a third of the companies surveyed said they would try to resist strongly requests for a shorter working week and about the same proportion felt that correct wage differentials had already been re-established. Most of those companies which wanted to increase differentials felt skilled workers were the most deserving category.

All three sectors are more hopeful of increasing their profit margins in the next year and cited improved efficiency as one cause. On the negative side, some engineering companies complained of increased competition in a smaller market and excess of capacity over demand. In shipping and transport, there was particular hope for more business in the depressed aircraft sector.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, are based on interviews with senior executives.

Three sectors and some 30

from a sample based on the FT Actuaries Index, which accounts for about 60 per cent of all public companies.

The all-industry figures are four-month moving totals covering some 120 companies in the 11 industrial sectors (mechanical engineering is surveyed every second month).

Complete tables can be pur-

chased from the Institute of Arbitrators.

There appears to be slightly less determination to resist wage claims for more than the amount budgeted and a greater willingness to follow the lead of employers' organisations than

GENERAL BUSINESS SITUATION

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	4 monthly moving total				February 1982			
	Nov.	Oct.	Sept.	Aug.	Engg. (Non-elect.)	Chem. & Oils	Transport	Shipping
Are you more or less optimistic about your company's prospects than you were four months ago?	Feb. %	Jan. %	Dec. %	Nov. %	elect. %	%	%	%
More optimistic	46	34	30	28	54	61	87	
Neutral	32	44	48	54	46	13	1	
Less optimistic	22	22	22	19	0	26	12	

EXPORT PROSPECTS (Weighted by exports)

	4 monthly moving total				February 1982			
	Nov.	Oct.	Sept.	Aug.	Engg. (Non-elect.)	Chem. & Oils	Transport	Shipping
Over the next 12 months exports will be:	Nov. Feb. %	Oct. Jan. %	Sept. Dec. %	Aug. Nov. %	elect. %	%	%	%
Higher	77	72	63	62	91	100	34	
Same	11	14	24	23	4	0	22	
Lower	12	11	12	13	5	0	44	
No answer	0	2	2	2	0	0	0	

NEW ORDERS

	4 monthly moving total				February 1982			
	Nov.	Oct.	Sept.	Aug.	Engg. (Non-elect.)	Chem. & Oils	Transport	Shipping
The trend of new orders in the last four months was:	Nov. Feb. %	Oct. Jan. %	Sept. Dec. %	Aug. Nov. %	elect. %	%	%	%
Up	33	26	16	15	45	53	52	
Same	30	37	38	41	50	21	36	
Down	17	20	27	24	5	9	0	
No answer	20	17	19	20	0	17	12	

PRODUCTION/SALES TURNOVER

	4 monthly moving total				February 1982			
	Nov.	Oct.	Sept.	Aug.	Engg. (Non-elect.)	Chem. & Oils	Transport	Shipping
Those expecting production/sales turnover over in the next 12 months:	Nov. Feb. %	Oct. Jan. %	Sept. Dec. %	Aug. Nov. %	elect. %	%	%	%
Rise over 20%	3	1	1	1	0	17	0	
Rise 15-19%	3	2	2	2	5	0	0	
Rise 10-14%	7	8	5	7	1	0	0	
Rise 5-9%	21	20	20	22	12	39	0	
Rise 2.5-4%	23	20	18	20	41	17	0	
Remain the same	37	40	44	31	35	9	38</td	

Crackle on the air at RCA

If a single company was chosen to illustrate the pressure of fashion upon U.S. big business in the 1960s and 1970s and the dangers of failing to assess the sense in those fashions, the company to choose would be RCA.

RCA made spectacular mistakes. In the super-confident 1960s the company went into mainframe computers and announced it would beat IBM. It lost.

In the early 1970s, the craze was conglomeration so RCA diversified. Some of the companies it bought, such as Hertz, the car-hire concern, in 1967, were good ones, many were not.

By the late 1970s, the cash cow was business' favourite pet. Everyone had to have a cash-producing offshoot. RCA's cash cow was CIT, the finance company bought in 1979 for almost \$1.4bn.

None of these things would have been so bad if RCA had not meanwhile neglected its main businesses in consumer electronics. RCA was left standing by the Japanese on the most important consumer electronic product of the 1970s, the video tape recorder. Today, RCA distributes Matsushita and Hitachi VTRs in the U.S.

RCA also failed to modernise the production lines of such bread and butter products as colour television. Even today, the company admits that its facilities are 20 per cent less efficient than its Japanese competitors, because of under-investment.

Finally, RCA engaged in some of the most spectacularly disruptive management policies of the period. Apart from the revolving door through which four chief executives have been ushered in six years, the corporate world was amazed by events like the hiring and then sacking within six months of Mr Maurice Valente as RCA president in 1980.

Mr Thornton Bradshaw, the new head of RCA, is not a man to be flustered. A fragile but sharp 64-year-old, he chews on his pipe and reviews the most calamitous aspects of the history of RCA with the air of a retired prime minister.

General David Sarnoff, he says, was a genius. His son was "not what RCA needed at the time." Mr Anthony Conrad, next in line, went after a tax scandal, by which time RCA's board was "dipping into its reserves" for a candidate. The regime of Mr Edgar Griffiths, which Mr Bradshaw praises for some things, but which he refers to coldly as "the previous administration," also ended in explosion. Perhaps in part because Mr Griffiths, a dour, numbers-oriented lifetime career man at RCA, resented the amount of second-guessing on the executive floor at RCA.

These internal divisions, says Mr Bradshaw, were chiefly the product of "a natural division of opinion" about what RCA

time, he says, one group which believed consumer electronics was a mature industry in which RCA could never recover its early eminence, and which thus argued for diversification. The other school, of which Mr Bradshaw claims always to have been a member, aimed at a "return to roots."

The CIT deal was the diversification which brought RCA most trouble—in its timing if not in its inherent wisdom. The cash strategy failed because the cows, in a period of rising interest rates, themselves needed all the capital they could generate, and because the purchase cost of CIT put strains on RCA's balance sheet.

In terms of management, Mr Bradshaw is moving softly but firmly. There is a vacant president's office. It will be filled, says Mr Bradshaw, by the half-way mark in his five-year tenure.

At the lower level, the entire top management of RCA's languishing solid state division has

been replaced by outsiders and, following a well-established pattern, Mr Bradshaw has picked his own man, Mr Grant Tinker, to run NBC, which has

time substantially in the lead" over Japan. Among the products in the pipeline is a 50 inch tubeless TV which hangs on the wall like a picture.

● Manufacturing: This is the area where the Japanese built up a big lead in terms of cost and quality in the 1970s. Now the quality gap, he claims, is closed and the remaining 20 per cent cost gap will be closed by added investment.

● Distribution and Marketing: RCA's resources here, he says, are "remarkable."

● Service: RCA has 13,000 employees in its service division, which helps with marketing and which is highly profitable in its own right.

As for future product development, Mr Bradshaw's initial thoughts lie in diversifying from NBC's broadcasting base into the wider and more rapidly growing programming and software industry for cable television and other video forms, to the extent that legal restrictions permit. NBC has lagged behind its competitors in this respect. He sees the growing diversity of uses for the picture tube (RCA recently started making tubes for computer display screens) as the company's base for future incursions into the high technology home video area.

There is also strong emphasis upon improving performance in the solid state division, not only because it is an important parts supplier but because as an innovator in custom-made integrated circuits it holds the key to RCA's technological progress in certain products.

The VTR boat, says Mr Bradshaw, has been missed, but the world of personal computer and interactive video systems is still young enough to create opportunities for a more alert RCA.

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RCA has, in a sense, staked its future on the video disc. The disc players have run up against booming sales of video tape recorders, but RCA has been encouraged by the strength of demand for the discs themselves.

It is not, however, that the company could not cancel the project—which has cost \$200m so far—and survive, but the blow to its prestige and self-esteem would be enormous and lasting.

Mr Bradshaw erects his strategic frame on four main feet:

● Innovation: Although RCA Laboratories in 1980 was the second largest register of patents after General Electric

—Mr Bradshaw says that spending on research has been neglected by all previous administrations. But in the television set area, he believes that RCA in particular and the U.S. in general are still "quite sub-

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Monday March 1 1982

is building

Liberals likely to fight Bell seat

By Elinor Goodman
Political Correspondent

THE LIBERALS rather than the Social Democrats look likely to carry the Alliance colours in the by-election at Beaconsfield, Bucks, caused by the death at the weekend of Sir Ronald Bell, Conservative MP.

Sir Ronald, one of the most outspoken right-wingers on the Tory backbenches, had a majority of 21,495 at the last election. This makes Beaconsfield one of the 50 or so safest Conservative seats.

It is essential to Conservative morale that the party holds on to it.

No formal decision will be taken on which Alliance party will fight the seat, until after Sir Ronald's funeral. Mr Roy Jenkins is already committed to fighting for the Alliance in the next by-election — in Glasgow Hillhead — and the assumption in both parties yesterday was that the Liberals would get first refusal on Beaconsfield.

One suggestion was that Mr John Pardoe, the former Liberal economic spokesman, might stand, but his family discounted this.

In some ways Beaconsfield, with its large middle class electorate, might have seemed a better bet for Mr Jenkins. At Hillhead his lack of Scottish credentials seem to be working against him, judging by one opinion poll published at the weekend.

It would take a much larger swing for the Alliance to win Beaconsfield than Hillhead, however. Even with one as big as Mrs Shirley Williams got in Crosby, the Alliance would not be home and dry in Beaconsfield.

The Liberals and the SDP are in the middle of negotiations about seats covering Buckinghamshire, Berkshire and Oxfordshire. Beaconsfield apparently was not on either party's list of priorities.

The Liberals have done quite well there in the past. They came second in both 1974 elections, although they were forced into third place by Labour in 1979.

The constituency has only small pockets of Labour supporters on the borders with Slough. If the Government lost Beaconsfield, it would be a serious blow to confidence on the Tory backbenches. With Mrs Williams's win at Crosby, it would suggest the SDP really was making inroads into the traditional power base.

Sir Ronald represented the area since 1950. A prominent member of the right-wing Monday Club, he repeatedly called for the repatriation of immigrants. He was a passionate nationalist and anti-Common Market. He died on Saturday soon after addressing an anti-EEC meeting.

The Prime Minister said he was "deeply saddened" by his death. He possessed "two supreme qualities." He had both a "fierce loyalty to the party" and a "robust, even defiant, independence of spirit."

Rank-and-file Liberal members rebuked the parliamentary leadership at the weekend over its backing for the Employment Bill. The Liberal Council passed a motion calling on the parliamentary party to oppose the Bill at third reading.

It agreed to set up committee within the party to hear appeals from local Liberal parties which feel they have been treated unfairly in the negotiations over seats with the SDP.

Continued from Page 1

Mulley

particularly over defence. As the Defence Secretary in the last Labour Government, he opposes Labour's commitment to unilateral disarmament.

The far left is strong in Sheffield, where three weeks ago Mr Fred Hooley, a left-of-centre MP, failed to be re-selected. Mr Gobson is president of Sheffield Labour Party, and a vice-chairman of Sheffield Trades Council. He is not a member of the Militant Tendency, which suggests that, even if Labour's current investigation into Militant leads to a ban on its members standing as candidates, Labour moderates will continue to face difficulties in being re-selected in some areas.

Mr Mulley served in government under both Sir Harold Wilson and Mr James Callaghan and is a former party chairman and member of the executive.

His deselection will add to the worries of Mr Michael Foot, the party leader, but he seems unlikely to make an issue out

Polish restrictions eased after bishops' appeal

BY OUR FOREIGN STAFF

THE POLISH authorities yesterday eased some restrictions as a party delegation headed by General Wojciech Jaruzelski, the country's military leader, prepared to leave for the first visit to the Soviet Union since the imposition of Martial Law last December.

The relaxations do not end the internment and censorship, bans on strikes and demonstrations, or the use of summary justice. But they do include the release of about 300 internees.

greater freedom of travel inside Poland and abroad and the re-establishment of many domestic and international automatic telephone and telex links.

The relaxations were announced by General Kiszczak, the Interior Minister, in the wake of nationwide appeals by Poland's church leaders for martial law to be lifted.

After a bishops' conference at the end of last week, Archbishop Józef Glemp, the Polish Primate, and other bishops yesterday read from the pulpits a strongly-worded communiqué calling for a "social compact" between all the forces in society — including Solidarność — "to discuss how to get out of this catastrophe."

The bishops' call for the suspended Solidarność trade union movement to join political talks was allowed to be broadcast on the State radio. But their plea for an end to Martial Law and an amnesty for detained union supporters was cut out of the broadcast version.

The message was one of the toughest to have come from the church during the current crisis. It appears that the authorities will oppose the revival of Solidarność despite the

Bishops' appeal. General Jaruzelski's talks in Moscow are likely to be of decisive importance in this respect.

General Jaruzelski's visit to Moscow was announced by the official Soviet news agency Tass yesterday.

Tass gave no details of the

composition of the Polish delegation, nor did it indicate which

Soviet officials it would meet. But it seemed probable it would hold talks with President Leonid Brezhnev and other senior members of the Kremlin leadership.

"The Soviet people . . . express confidence that the visit will facilitate further consolidation of the relations of friendship, unity and all-round cooperation between the Soviet Union and the Polish People's Republic," Tass said. The visit is likely to last two days.

Government aims to curb debate on North Sea oil privatisation

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT intends to introduce a guillotine on Commons discussion of its controversial proposals to sell off North Sea oil operations and to open up some of the British Gas corporation's operations to competition.

In particular, Labour MPs have been pressing for disclosure of the Articles of Association of British Gas, which should indicate how UK Government control is to be ensured.

The need for a guillotine on the Bill at some stage has been recognised from the start by members of the committee, but the announcement is certain to provoke a row in the Commons and the timetable motion will have to be debated on the floor of the chamber.

Labour is likely to use the opportunity to renew its criticisms about the methods of sale of State-owned assets following the large profits made last week by buyers of Amersham International, the radioactive

materials producer.

The Government will face further pressure this week over the Amersham affair during Commons questions and the all-party Public Accounts Committee, which meets today, will be considering whether to start an inquiry into the affair.

One result of the timetable motion will be to curtail debate on the contentious British Gas part of the Bill, which the committee is only just beginning to examine. Discussions are likely to highlight the opposition of British Gas to this section, which has resulted in tense relations between Sir Dennis

Rooke, Chairman of British Gas, and Mr Nigel Lawson, the Energy Secretary.

After some tortuous negotiations, Sir Dennis has however been allowed to explain to the committee what he regards as the facts of the position.

Japan seeks U.S. trade talks

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN IS TO SEEK a joint ministerial conference with the U.S. to tackle bilateral trade and other economic problems.

The proposal will be put formally to the U.S. when Mr. Sakuruchi, Japanese Foreign Minister, visits Washington later this month. The hope in Tokyo is that the meeting can be before the Paris economic summit meeting in the summer.

The aim would be a general understanding at the highest possible level on ways in which the two countries can start to lower tensions on trade and related issues.

Japan would send at least six Ministers to the meeting, probably hoping to discuss matters such as yen-dollar exchange rate and the discrepancy between U.S. and Japanese interest rates as well as trade issues.

Holding regular Cabinet-level meetings on economic issues between Japan and the U.S. was proposed in the report of the U.S.-Japanese "Wise Men's Group," a panel of independent economic experts which met several times to discuss bilateral economic problems between December 1979 and the middle of last year.

The "Wise Men's" recommendation was ignored at the time, but is now apparently being dusted off by Japan as one of a number possible ways to reduce tension.

Another recommendation of the Wise Men's Group, to open a Japanese trade ombudsman's office, was acted on last December. The office is now a reality.

Mr. Malcolm Baldwin, U.S. Commerce Secretary, suggested last week that the office would prove of little use and was "not the right way" to tackle the

problem of bilateral trade imbalances.

Japan's decision to suggest a ministerial conference follows the realisation last week that Washington remained far from satisfied with progress towards opening the Japanese market to U.S. imports.

U.S. dissatisfaction was forcibly conveyed to a parliamentary mission led by Mr. Masumi Esaki, a former Minister of International Trade and Industry who visited Washington last week.

He briefed Mr. Zenko Suzuki, the Prime Minister, on Saturday on the result, or rather lack of result, of his mission.

Japan's inner Cabinet of economic Ministers meets tomorrow to consider what other steps should be taken about the increasing trade tensions with the U.S.

Some of these duties are likely to be increased by less than the full amount, particularly on spirits. In view of falling pump prices, petrol will probably not escape full indexation.

David Marsh adds: Oil companies operating in the North cutting it by a token one point at a cost of £750m.

A cut in the standard rate of income tax or of value added tax seems highly unlikely on cost and political grounds. The Chancellor undoubtedly will raise income-tax thresholds in line with the inflation rate, and he may find he can afford extra help to taxpayers in the lower ranges. He would like to announce some help to small businesses and measures to create employment in the inner cities.

The normal assumption that excise duties should be raised

by 12 per cent in line with the inflation rate would put about 20p on a pint of beer, 55p on a bottle of gin, 10p on a bottle of wine, 9p on a packet of 20 cigarettes, and about 9p on a gallon of petrol.

Some of these duties are likely to be increased by less than the full amount, particularly on spirits. In view of falling pump prices, petrol will probably not escape full indexation.

David Marsh adds: Oil companies operating in the North

Sea will pay the Treasury about £1bn today representing this spring's instalment of petroleum revenue tax.

The companies have been sizeable buyers of pounds in the past few weeks to build up stocks for the tax payment, according to foreign exchange dealers.

These purchases — mainly against dollars — have been a significant factor buoying sterling, when it might have been much weaker because of the fall in world oil prices.

Continued from Page 1

Howe dilemma

Continued from Page 1

BY OUR BELFAST CORRESPONDENT

MR JAMES PRIOR, the Northern Ireland Secretary, hopes shortly to announce the Province's first major industrial investment by an overseas manufacturer for more than a year.

The Northern Ireland Department of Commerce said it was in the final stages of negotiations with a U.S. company about opening a plant near Belfast. It is believed this could provide between 1,000 and 1,200 jobs in four years.

The identity of the company and the exact site of the plant will not be identified until the aid package is signed in perhaps three or four weeks.

Mr Prior hinted at the possibility of the deal when he was questioned about job prospects at a conference on the economy at the Ulster Polytechnic in

The project involves advanced engineering technology and a range of products for world markets.

The Government hopes the company will establish a research and development function besides its manufacturing operations and that there will be a substantial spin-off to local manufacturers.

The attraction of overseas companies is an important element in Mr Prior's policy for Ulster development. But he has warned that the level of success will be low.

The Government is reviewing Northern Ireland's package of financial incentives and is considering the possibility of tax concessions.

Anthony Morton writes: British Enkalon has turned down an offer for its Antrim

was rejected because the potential buyer would have wanted to continue production of carpet varnishes.

Ako, which owns 83.7 per cent of British Enkalon through its Enka fibres arm, is known to want to eliminate not only some of its surplus fibre capacity in Europe but also some of the general surplus.

Therefore it is sticking to its March 15 deadline for a decision on the future of the plant in spite of admitting last week that the Antrim works were among its most efficient units.

The group will concentrate future output in the Netherlands and West Germany.

British Enkalon is thought to have lost about £20m in the past three to four years. Closure costs could amount to another £20m if the plant is shut.

BL union officials will have to work

By Arthur Smith, Midlands Correspondent

BL CARS will put the seal today on another victory over the trade unions as senior shop stewards at Cowley, Oxford, return to the bench.

Mr Roy Fraser, the toolmakers' unofficial leader, is among 14 Cowley stewards who must give up full-time union activities and go back to their former jobs.

Union leaders' reverses

continuing at BL Cars, see little prospect of being able to mobilise rank-and-file support for a fight against the company's insistence that full-time shop stewards are a thing of the past.

The fall of the gold price

last week to its lowest since September 1979 — on Friday it was down \$34 to \$368 although still slightly above Monday's low point of \$359 — marks a resurgence of the link between the bullion and oil price.

In private, union officials concede there might have been some abuses by shop stewards.

But they believe the company's policy is likely to be counterproductive and apt to result in more disputes once BL workers feel themselves to be in a stronger negotiating position.

The move comes just two weeks after the successful implementation of a 39-hour week at Cowley. The unions had been

confident that workers would combine to resist the tea-break reduction of 10 minutes a day necessary to finance the change.

Opposition at Cowley to the proposed cut in the relaxation allowance was considered more militant than at Longbridge, Birmingham, where workers staged a four-week strike last year which hit production of the successful Metrol model and cost nearly £100m in lost production.

At Cowley, BL pulled back from enforcing the deal in January — more than two months after the original implementation date — when the 4,500 workers in the assembly plant voted to recoup the lost time by leaving work 15 minutes earlier each day.

The company, after extensive negotiations with the unions, seized the initiative two weeks ago. It warned that any union disruption would put at risk a productivity bonus which had been £2 to £3 a week and was then likely to reach £15.

According to BL, only 50 workers left early on the first day after implementation and 10 on the second — a response that forced the unions to call off their action.

Union officials, while conceding defeat, are sceptical about the sudden increase in productivity payments, which they believe could slip back to former levels once the changes necessary to finance the 39-hour week have been achieved.

One branch of the Transport Workers' Union at the Cowley assembly plant is already urging national leaders to conduct a full inquiry into how the bonus is paid.

BL insurance option

Weather

UK TODAY

SHOWERS with snow on high ground and wind at times.

London, SE, SW, NW, Cent S

England, E Anglia, Midlands,

Channel Isles

Sunny intervals and showers.

Max 8C (46F).

E, NE, Cent N, England, Wales

Some snow on hills. Showers.

Max 8C (46F).

Elsewhere

Icy roads with overnight frost.

Snow on hills. Max 8C (46F).

Outlook: Unsettled.

WORLDWIDE

Y'day midday Y'day midday

Algeria S 13 55 London



FINANCIAL TIMES

Monday March 1 1982



Liberals likely to fight Bell seat

By Elinor Goodman
Political Correspondent

THE LIBERALS rather than the Social Democrats look likely to carry the Alliance colours in the by-election at Beaconsfield, Bucks, caused by the death at the weekend of Sir Ronald Bell, Conservative MP.

Sir Ronald, one of the most outspoken right-wingers on the Tory backbenches, had a majority of 21,495 at the last election. This makes Beaconsfield one of the 50 or so safest Conservative seats.

It is essential to Conservative morale that the party holds on to it.

No formal decision will be taken on which Alliance party will fight the seat, until after Sir Ronald's funeral. Mr Roy Jenkins is already committed to fighting for the Alliance in the next by-election — in Glasgow Hillhead — and the assumption in both parties yesterday was that the Liberals would get first refusal on Beaconsfield.

One suggestion was that Mr John Pardoe, the former Liberal economic spokesman, might stand, but his family discounted this.

In some ways Beaconsfield, with its large middle class electorate, might have seemed a better bet for Mr Jenkins. At Hillhead his lack of Scottish credentials seem to be working against him, judging by one opinion poll published at the weekend.

It would take a much larger swing for the Alliance to win Beaconsfield than Hillhead, however. Even with one as big as Mrs Shirley Williams got in Crosby, the Alliance would not be home and dry in Beaconsfield.

The Liberals and the SDP are in the middle of negotiations about seats covering Buckinghamshire, Berkshire and Oxfordshire. Beaconsfield apparently was not on either party's list of priorities.

The Liberals have done quite well there in the past. They came second in both 1974 elections, although they were forced into third place by Labour in 1979.

The constituency has only small pockets of Labour supporters on the borders with Slough. If the Government lost Beaconsfield, it would be a serious blow to confidence on the Tory backbenches. With Mrs Williams's win at Crosby, it would suggest the SDP really was making inroads into the traditional power base.

Sir Ronald represented the area since 1950. A prominent member of the right-wing Monday Club, he repeatedly called for the repatriation of immigrants. He was a passionate nationalist and anti-Common Marketeer. He died on Saturday soon after addressing an anti-EEC meeting.

The Prime Minister said she was "deeply saddened" by his death. He possessed "two supreme qualities." He had both a "fierce loyalty to the party" and a "robust, even defiant, independence of spirit."

Rank-and-file Liberal members rebuked the parliamentary leadership at the weekend over its backing for the Employment Bill. The Liberal Council passed a motion calling on the parliamentary party to oppose the Bill at third reading.

It agreed to set up committee within the party to hear appeals from local Liberal parties which feel they have been treated unfairly in the negotiations over seats with the SDP.

Continued from Page 1

Mulley

particularly over defence. As the Defence Secretary in the last Labour Government, he opposes Labour's commitment to unilateral disarmament.

The far left is strong in Shefield, where three weeks ago Mr Fred Hood, the left-wing MP, failed to be re-elected. Mr Caborn is president of Shefield Labour Party, and a vice-chairman of Shefield Trades Council. He is not a member of the Militant Tendency, which suggests that, even if Labour's current investigation into Militant leads to a ban on its members standing as candidates, Labour moderates will continue to face difficulties in being re-selected in some areas.

Mr Mulley served in government under both Sir Harold Wilson and Mr James Callaghan and is a former party chairman and member of the executive.

His deselection would add to the worries of Mr Michael Foot, the party leader, but he seems unlikely to make an issue out of Mr Mulley's case.

Polish restrictions eased after bishops' appeal

By OUR FOREIGN STAFF

THE POLISH authorities yesterday eased some restrictions as a party delegation headed by General Wojciech Jaruzelski, the country's military leader, prepared to leave for the first visit to the Soviet Union since the imposition of Martial Law.

— including Solidarity — to discuss how to get out of this catastrophe."

The bishops' call for the suspended Solidarity trade union movement to join political talks was allowed to be broadcast on the State radio. But their plea for an end to Martial Law and an amnesty for detained union supporters was cut out of the broadcast version.

The message was one of the toughest to have come from the church during the current crisis. It appears that the Polish authorities will oppose the revival of Solidarity despite the

bishops' appeal. General Jaruzelski's talks in Moscow are likely to be of decisive importance in this respect.

General Jaruzelski's visit to Moscow was announced by the official Soviet news agency Tass yesterday.

Tass gave no details of the composition of the Polish delegation, nor did it indicate which Soviet officials it would meet.

But it seemed probable it would hold talks with President Leonid Brezhnev and other senior members of the Kremlin leadership.

"The Soviet people . . . express confidence that the visit will facilitate further consolidation of the relations of friendship, unity and all-round cooperation between the Soviet Union and the Polish People's Republic," Tass said. The visit is likely to last two days.

Government aims to curb debate on North Sea oil privatisation

By PETER RIDDLE, POLITICAL EDITOR

THE GOVERNMENT intends to introduce a guillotine on Commons discussion of its controversial proposals to sell off the British National Oil Corporation which is to be sold.

In particular, Labour MPs have been pressing for disclosure of the Articles of Association of Britoil, which should indicate how UK Government control is to be ensured.

The need for a guillotine on the Bill at some stage has been recognised from the start by members of the committee, but the announcement is certain to provoke a row in the Commons and the timetable motion will have to be debated on the floor of the chamber.

The Government will argue that progress has been too slow with the Opposition wasting time. The Labour Party reply is that it has been trying to clarify, with only limited suc-

cess, many uncertainties about the structure of Britoil, the oil exploration and production side of the British National Oil Corporation which is to be sold.

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The Government is likely to use the opportunity to renew its criticisms about the methods of sale of State-owned assets following the large profits made last week by buyers of Amersham International, the radioactive

materials producer.

The Government will face further pressure this week over the Amersham affair during Commons questions and the all-party Public Accounts Committee, which meets today, will be considering whether to start an inquiry into the affair.

One result of the timetable motion will be to curtail debate on the contentious British Gas part of the Bill, which the committee is only just beginning to examine. Discussions are likely to highlight the opposition of British Gas to this section, which has resulted in tense relations between Sir Dennis Rooke, Chairman of British Gas, and Mr Nigel Lawson, the Energy Secretary.

After some tortuous negotiations, Sir Dennis has however been allowed to explain to the committee what he regards as the facts of the position.

There has so far been 54 hours of discussion, including an all-night sitting last week during which only eight of the 35 clauses were considered. None of the original proposals had been altered.

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